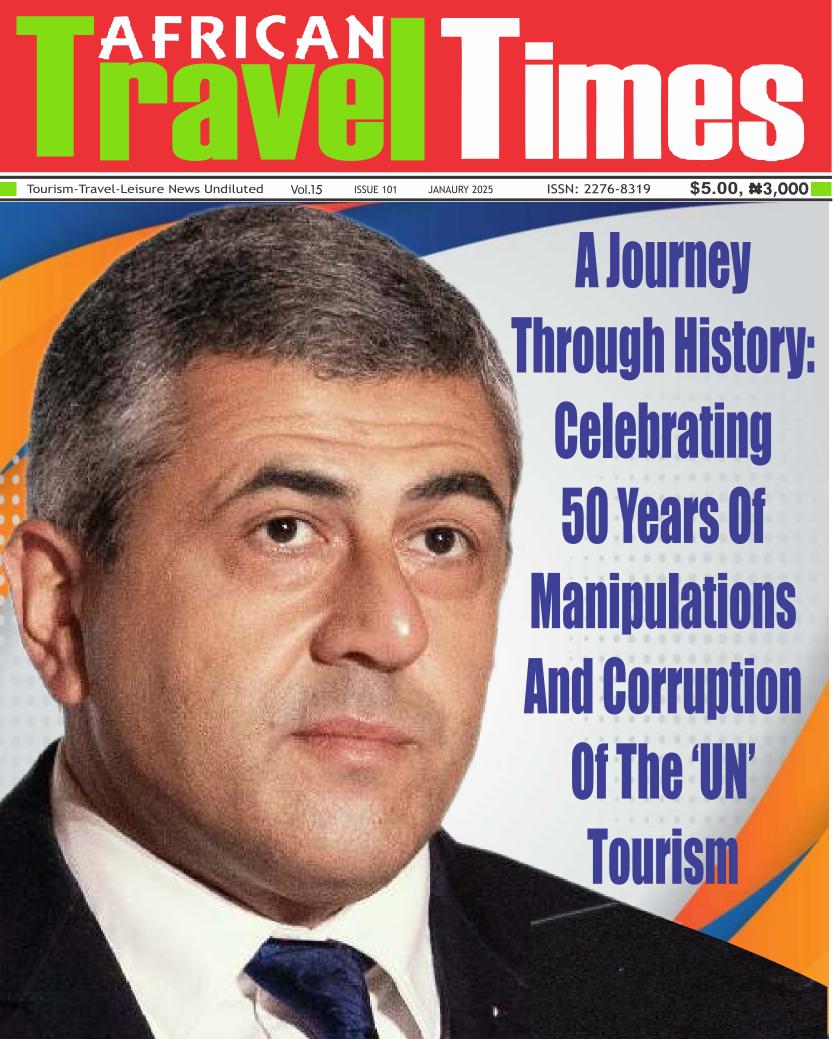


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Zurab Pololikashvili



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rate at 56.4 per cent. Furthermore, the top 10 African countries, while submitting only 2.8 per cent of global Schengen visa applications, faced a rejection rate of 44.8 per cent. Half of the 277,792 applicants from the top 10 countries with the highest rejections were denied visas.

The report said: "Looking at broader regional patterns in 2023, the top 20 countries in Africa and Asia submitted 703,894 applications, representing 6.8 per cent of all Schengen visa applications, of which 40 per cent were rejected.

"The top 10 African countries faced particularly high rejection rates, with applicants experiencing a 45 per cent rejection rate, higher than combined Africa-Asia average of 40

Prof. Mehari Maru of the School of Transnational Governance and the Migration Policy Centre at time high of 34.60 per cent global most powerful a higher rejection rate the European University compared to other conti- Institute and of Johns cant volume of applications of Advanced International The report showed that report, said: 'The global six of the top 10 countries mobility divide is widening

> Index January 2025 edition Comoros leads with a reveals, global travel 61.3 per cent rejection rate, freedom has nearly doubled followed by Guinea-Bissau from 58 visa-free destinaat 51 per cent, Ghana at tions in 2006 to 111 in 2025, 47.5 per cent, Mali at 46.1 but the gap between the per cent, Sudan at 42.3 per most and least mobile cent, and Senegal at 41.2per nations has reached unprecedented levels.

> "Africans face consisa European country tently higher rejection rates complete the list: Pakistan than their Asian and global with 49.6 per cent, Syria peers. In 2023, despite with 46 percent, and submitting half as many Bangladesh with 43.3 cent. applications as those from Greece, despite being a Asia, African applicants European Union member were twice as likely to be and part of Europe's rejected, with rates 14 Schengen area, holds the percentage points higher

imes African Union, Regional Groups In **The Development And Promotion Of Tourism On The Continent**



recognized as cooperation. breathtaking landthe global tourism market. However,

despite the vast opportunities, Africa's tourism sector has not reached its full potential, mainly due to challenges such as political instability, inadequate infrastruc-

Ourism has ture, and a fragmented regional groupings fostering the industry. long been approach to regional have emerged as One of the most critical players in significant milestones one of the most dynamic sectors for In this context, dynamic sectors for fostering economic regional organizations across the continent. the Tourism Action growth, cultural like the African Union These bodies are not Plan, which is aligned exchange, and sustain- [AU], the Economic only fostering collabo- with the broader goals able development. Community of West ration between African of Agenda 2063 to Africa, a continent rich African States nations but also play-ing a pivotal role in boost intra-African tourism, increase international visitors, in cultural diversity, [ECOWAS], the scapes, and a wealth of Southern African shaping policies that and leverage Africa's history, holds immense Development Commuenhance tourism cultural and natural untapped potential in nity [SADC], and other development and heritage.

PUBLISHER/EDITOR

Lucky Onoriode George Winner, European Commission Lorenzo Natali Prize for Journalists Reporting Development, Human Rights and Democracy

Nigerians Face Massive Schengen Africa-As I Visa Rejection – ReportI

Schengen Visa

to the destination by shores. Nigerians were rejected.

out of 105,926 Schengen ranked 11th on the list. visa applications submitted According to the report, by Nigerians in 2024, the rejection, largely 42,940, representing 40.8 driven by passport power per cent of the total applica- and identity-based visa tion were rejected.

years as economic hardship African citizens.

continues to bite harder.

Nigerians are facing in November 2024, passports. significant visa rejections fuelling the cost-of-living for intending travellers to crisis, unemployment, and Schengen nations amidst lack of opportunities, the growing rate of migra- thereby forcing thousands tion to developed countries. to seek better opportuni-Half of all visa applications ties outside the country's

Kemi Nanna Nandap, Comptroller-General of the Nigeria Immigration Service

The rejection level thus The latest Henley Global placed Nigeria among the Mobility Report January top 20 countries with the 2025, published by Henley most denied visas to the & Partners, indicates that choice destination and

policies, has more than Migration has been part doubled over the past

of the Nigerian middle- decade and created class psyche for decades, substantial barriers to but the migration rate has economic mobility for increased in the last four Nigerians and other

Nigeria's passport Inflation soared to an all- ranked 94th in the latest

The rejection level thus placed Nigeria among the top 20 countries with the most denied visas to the choice destination and ranked 11th on the

list.

Similarly, Africa also faced nents despite the insignifi- Hopkins University School from the region.

facing the highest significantly. rates are in Africa.

cent.

Three Asian countries and second-highest rejection than Asian applicants."

Studies, commenting on the Schengen visa rejection As the Henley Passport

Publisher's Note

ensure the sector's sustainability.

The African Union, founded in 2002, is tasked with promoting unity, peace, and development across the continent. Through its Agenda 2063, the AU emphasizes the importance of tourism as a vehicle for economic transformation and job creation. Recognizing that tourism is a key sector for many African countries, the AU has developed policies and frameworks aimed at



etty December: Tou Remittances Key To Festive Season Growth In Nigeria, Says Fashola Pa 4



Africa: Ghanajan Presiden ahama Names Dzifa Gomashie a Fourism and Creative Arts Minister



A Journey Through History: Celebrating 50 Years Of The UN Tourism



Nigeria Secures Aircraft Financing Deal With Afreximbank



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NEWS



for residents to rent out

their homes and earn

income during tourism

He also emphasised the

need for intentional efforts

to capitalise on tourism

opportunities, citing the

positive impact of recent

events on Nigeria's

"Tourism has a vast

value chain," Mr Fashola

noted, stressing the need

for investment in accom-

modations, transporta-

tion, and other hospitality-

related infrastructure to

meet demands during

In December 2024, the

hospitality sector, includ-

ing hotels and restaurants,

experienced high occu-

pancy rates in major cities

like Lagos, Abuja, Port

A report by advisory

firm MO Africa Company

Limited showed that

Lagos nightclubs gener-

ated N360 million daily,

with some tables fetching

as much as N1.2 million

The report highlighted

the significant economic

Harcourt, and Calabar.

peak tourism periods.

Lagos Earnings

international image.

events.

"Art offers an opportunity to link different design elements, such as contrasting materials or colours, in a space, ensuring it doesn't feel disjointed. A thoughtfully chosen piece of art can reflect or complement tones in fabrics or wood, tying the room's design together."

Opting for usable art can make buying and displaying artworks fun and accessible. A set of coasters and placemats – created with images by UK photographer Martin Parr and sold by art platform Plinth – is a good example. The aptly foodthemed creations feature kitsch. close-up photos of cocktails filled with maraschino cherries, ice cream or tea in traditional cups and saucers.

Art of living

Food is also a major theme in the work of UK artist Selina Snow, whose joyful pieces depict mouthwatering delicacies from around the world – from colourful sushi to the humble full English breakfast. Snow has built up an eclectic collection of art and personal memorabilia that includes paintings and prints by her late father, Peter Snow, an artist and theatre designer, and myriad posters, textiles, objects and artefacts acquired on her travels. These are displayed in her home in the New Forest, Hampshire, alongside her own artworks, against a mainly neutral backdrop of grey and white walls.

The buttercup yellow fireplace in Snow's living room has informed the choice of objects displayed on the mantelpiece and the art on the wall above it. A Balinese theatre mask representing a devil's head and a bust by artist Corin Johnson reminiscent of Marlene Dietrich, both of a similar height, stand at either end of the mantelpiece. Above it hangs an abstract painting featuring a pattern of yellow spots that echo the colour of the fireplace. "I like the way the bust and mask balance each other the BBC.

I like to link colours but not obviously – I don't want pieces to individual character, but so they advisor, who has mounted art

combinations of objects as simply you look after the medium. Don't you to see works in your own toning chromatically. "I don't want let direct sunlight fall on framed space before committing to the pieces to blend together so they paintings. You might have to purchase. This can be useful as lose their individual character, but install a UV protective window homes are so different to a so they enhance each other. I like to film over glass in brighter spots." brightly lit gallery, and this link colours but not obviously. I've got a sculpture of a violinist standing on a sulphur yellow table that picks up on a black pattern detail in a painting above it."

(Credit: Selina Snow) She also pairs very different pieces that nevertheless share the same motifs. In Snow's bedroom is a wooden headboard carved with flower shapes by her late husband, a painting of flowers.

art collections that grew reflect what resonates with you. organically, aided by long- But if you're unsure where to standing art-world connections, begin, it can help to adhere to a sculptor Richard Austin; above it is many people establish theirs from theme, for example a grouping of scratch. So what criteria should botanicals, portraits or black-Snow puts postcard-sized apply when you're acquiring your and-white photography. reproductions of paintings in first original artworks? "Visit art Choosing art can feel inexpensive frames to elevate exhibitions and auctions to intimidating but it's not about them and make them stand out. But explore what kind of art resonates right or wrong, it's about what for original artworks, she with you," advises Kittoe. She speaks to you." and frame the painting," Snow tells recommends investing in a cites the London Art Fair [on later professional framing service in this month], Affordable Art Fair order to preserve them well. and British Art Fair as good places Roberto Ekholm, a London- in the UK to source art, as well as blend together so they lose their based artist, curator and art arttrails and open-studio events. Kittoe also suggests making

Detty December: Tourism And Diaspora Remittances Key To Festive Season Growth In Nigeria, Says Fashola

Jof Lagos State, University of Lagos Detty December refers potential has highlighted the [UNILAG] on Monday, to Nigeria's festive season, immense opportunities the Mr Fashola explained the spanning mid-December festive season presents for importance of leveraging through New Year's Day. has the potential to Nigeria's economic the country's "Detty This period is marked by development.

Babajide Sanwolu, Governor of Lagos State, Nigeria.

tance of tourism and Mr Fashola, who is the festivities. inflows from the diaspora, Chairperson of the The convocation nomic benefits.

abajide Fashola, speaking at the 55th this seasonal economic former Governor convocation lecture of the potential.

December" phenomenon lively celebrations, social Speaking on the impor- to drive economic growth. gatherings, parties, and

According to explore intentional [NESG], Oluwatayo related infrastructure, in Lagos during Decempremiumtimesng.com, strategies to capitalise on Aduloju.

'Detty December'

Fashola urged stake- convocation lecture, noted lectures themed: "Univerholders to harness the that tourism during this sities as Hubs for Devel- Conferences, and Exhibi- December hotel revenue vibrant energy of events period, coupled with opment and Wealth tions [MICE] sector. like 'Detty December' to diaspora remittances, Creation" was delivered He encouraged Nigeri- 15,000 bookings. stimulate growth and "already contributes 4 per by the Chief Executive ans to prepare for future In total, the tourism and create sustainable eco- cent to Nigeria's GDP," Officer of the Nigerian events by investing in entertainment sectors urging stakeholders to Economic Summit Group accommodation and generated N111.5 billion

Fashola, 'Detty December' enhance the country's international image and

nities, particularly in the

According to Mr

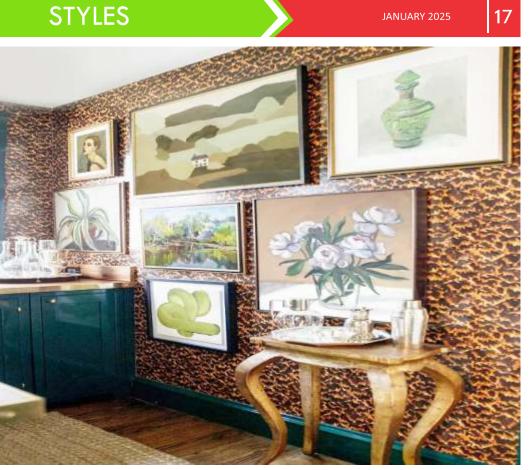
create economic opportu-

highlighting the potential ber 2024.

impact of Lagos' "Detty December," which attracted 1.2 million visitors, 60 per cent of whom were domestic tourists driven by insecurity in southeastern

pernight.

Nigeria. This influx spurred a surge in hotel bookings and short-let apartment Meetings, Incentives, rentals, pushing Lagos' to N54 billion from



The mantelpiece in Snow's home (left) is adorned with an eclectic mix; in the bedroom, the sculpted headboard is echoed in the flower painting above it

But Snow doesn't see her similar point: "Be careful how service: "Many galleries allow

while sculpture might be the works at different times of the associated by many with day and try them in different parts monumental works in galleries, it of the house. When hanging has a place in the home, too. "It several pictures together, play can be limiting using only tables, with potential configurations by plinths or floor space to display laying them out on the floor sculptures," he says. "At home, I before committing them to fixed like to arrange mine on affordable spots on the wall." free-floating shelves at different heights and in various sizes, right for you. As Cathy Glazer which creates an interesting puts it: "Whether it's travel domestic display."

enhance each other – Selina Snow shows in his own home, raises a use of a "try before you buy" Ekholm also points out that arrangement allows you to see

In the end, go with what feels posters, collages or fleamarket While Snow and Ekholm have finds, your collection should

> Artfully Walls A decorated living space with art hanging on the walls, glass table and a yellow couch [Credit: Artfully Walls]



Festus Keyamo, Minister of Aviation and Aerospace Development

Nigeria Secures Aircraft Financing them to better service Bilateral Air Service Agreement, BASA, Deal With Afreximbank

By Dickson Omobola

development financing institution, African **L** Export–Import Bank, Afreximbank, has agreed in principle to collaborate with Nigeria on aircraft financing.

Afreximbank, while announcing plans to launch a leasing subsidiary, which will soon take delivery of 25 aircraft to be leased to African airlines, said it will provide Nigerian airlines with access to dry-leased aircraft that would enable them to better service Bilateral Air Service Agreement, BASA, routes and domestic operations.

Development, Festus Keyamo, for Nigerian airlines. Republic of Ireland.

significant milestone in Chairman, Senate Committee on Nigeria's aviation sector was Aviation, Senator Abdulfatai financing for Nigerian operators, held with the Afreximbank team Committee on Aviation, service delivery. In response, A statement by Tunde Moshood, Senior Director of Finance, Abiru Adetokunbo; Director country's aviation industry.

special adviser on Media and Lereece Rose, brought together Communications to the Minister key stakeholders to discuss of Aviation and Aerospace aircraft financing opportunities Nigeria's Cape Town Convention

said the partnership was "The meeting was attended by achieved during a side meeting the Minister of Aviation and at the four-day Aviation Eco- Keyamo SAN, who led the nomic Conference in Dublin, Nigerian delegation. The delegation included distin-The statement reads: "A guished members such as the

General of the NCAA, Capt. Chris Najomo; Managing Director of Fidelity Bank, Dr. Nneka Onyeali-Ikpe; COO of Air Peace, Toyin Olajide; CEO of XEJet, Emmanuel Iza; Chairman, ValueJet, Kunle Soname and his Managing Director, Capt. Majekodunmi, and Chairman/CEO of Bellagio Air, Dr. Oludare Akande, among other aviation stakeholders.

"At the meeting, Afreximbank, led by its Director and Global Head of Project and Asset-Based Finance, Helen Brume, agreed in principle to collaborate with Nigeria on aircraft financing. Highlighting the bank's extensive experience in supporting airlines such as Arik Air, Kenya Airways, and TAG over the past two decades, Brume emphasized the need for robust aviation infrastructure to enhance the competitiveness of African airlines.

"To address this, Afreximbank announced plans to launch a leasing subsidiary, which will soon take delivery of 25 aircraft to be leased to African airlines. This initiative aims to provide Nigerian airlines with access to dry-leased aircraft, enabling routes and domestic operations.

"Lereece Rose commended the Minister for his efforts in improving Nigeria's aviation ecosystem, particularly in raising score from 49.5% to 75.5 per cent. This progress underscores the country's commitment to held with the Afreximbank team Aerospace Development, Festus creating an enabling environment for aircraft financing and leasing.

"The Minister highlighted the critical need for partnerships that would enhance access to aircraft achieved during a side meeting Buhari; Chairman, House facilitating growth and improved at the ongoing Aviation Eco- Abdullahi Idris Garba, Chair- Afreximbank affirmed its nomic Conference in Dublin, man, Senate Committee on readiness to work with the Republic of Ireland. The meet- Banking, Insurance, and Other Nigerian government, signalling ing, facilitated by Boeing's Financial Institutions, Senator a promising future for the

NETFLX

Netflix, Other Streaming Platforms Will Continue To Struggle In Africa

region, particularly due to Nigeria, and Kenya, a African consumers.

international streaming financial strain. Africa.

The Challenges

cant barriers to widespread platforms have lowered streaming in high- remain niche and are not as

s global streaming adoption of streaming their subscription prices, definition [HD] or platforms like services in Africa is the the data fees associated standard-definition [SD] Anthermos like services in Annea is the the data and a may be impossible due to Netflix, Amazon prohibitively high cost of with streaming remain a may be impossible due to the many major obstacle. It's not clow internet speeds As a Prime Video, and Disney internet data. In many major obstacle. It's not slow internet speeds. As a expand their reach across African countries, data is uncommon for users to face result, many potential between the local storytellthe world, Africa has expensive by global difficult choices between subscribers may avoid ing traditions and the become an increasingly standards. Africa is home to streaming and using data services like Netflix, as the dominant international important market. However, some of the highest mobile for essential tasks like user experience would be ones. these services are facing data costs in the world. In communication or online frustrating, with buffering, In many African counsignificant challenges in the countries like South Africa, banking. low-quality visuals, and tries, people tend to frequent interruptions. high data subscription costs substantial portion of the Limited Access and the unique needs of population cannot afford Even when consumers **Data Saving Solutions**

social issues. For instance, the large data bundles can afford data, the quality Given the constraints on Nigerian Nollywood Despite the potential for needed to stream video of internet access presents data affordability and productions, with their films and TV shows from content without facing another issue. Internet internet access, many high-energy storytelling African consumers have and culturally relevant platforms to attract audi- To put this into perspec- ity remain low in many turned to data-saving solutions. Some mobile themes, dominate many ences, their success in tive, in regions like North parts of Africa, particularly Africa is not as certain as it America and Europe, in rural areas. While cities carriers offer "zero-rated" African homes. is in other regions. The consumers pay relatively like Lagos, Nairobi, and combination of infrastruc- low prices for unlimited Johannesburg have better content, which allows users Similarly, South African ture limitations, high data high-speed internet, infrastructure, many rural to access specific services viewers often prefer costs, and diverse consumer making streaming services and remote areas lack or websites without content in languages like like Netflix viable and reliable internet access. consuming their data. In Zulu, Xhosa, and Afribehaviour points to a affordable for the average High-speed broadband is some cases, streaming kaans, which may not be difficult road ahead for person. However, in Africa, also scarce, with many platforms partner with well-represented on streaming platforms in even middle-class families regions still relying on telecom companies to offer Netflix. The proliferation of often struggle to afford slower 3G or even 2G data-saving solutions or localized content that local TV channels and enough data to stream films networks. production companies This means that even if consumes less data. and shows regularly. One of the most signifi- While Netflix and other individuals purchase data, However, these services focused on indigenous *Continues on page 6*

FEATURES



widespread as streaming platforms that require large data consumption. Additionally, streaming services must invest heavily in local infrastructure or form partnerships with telecom companies to develop more affordable, data-saving options. Without such initiatives, the very nature of their business model streaming high-bandwidth content like films and series becomes unsustainable for a large portion of the population.

Content Disconnect

Another reason why global streaming services may struggle in Africa is the cultural and content disconnect. Platforms like Netflix predominantly offer content produced for Western audiences, which may not always resonate with African viewers. Although Netflix has made efforts to include local content by commissioning African films and series, there is still a vast gap

consume media that reflects their culture, language, and

ANUARY 2025

NEWS



Dzifa Abla Gomashie, Minister of Tourism, Culture and Creative Arts, Ghana.

Africa: Ghanaian President Mahama Names Dzifa Gomashie as **Tourism and Creative Arts Minister**

Dresident John country's cultural devel-Dramani Mahama opment. commentators and has appointed Dzifa Abla Gomashie to steer the experience as an actress, Gomashie for her deep Culture, and Creative Arts.

creative industries.

presence in both the arts local and international which has high hopes for and politics has positioned platforms. her as a key figure in the Industry stakeholders, in the coming years.

Ministry of Tourism, cultural advocate, and understanding of the policymaker, Gomashie challenges and opportu-Her appointment signals brings a wealth of nities within the creative a renewed commitment to knowledge to the minis- arts sector. Her hands-on revitalizing Ghana's try. Her previous tenure experience and unwavercultural heritage and as Deputy Minister for ing dedication to pre-Tourism, Culture, and serving Ghana's cultural According to Creative Arts during identity make her an modernghana.com, the Mahama's former ideal candidate to lead appointment of the Ketu administration allowed the ministry and con-South Member of Parlia- her to contribute signifi- tinue its work in ment [MP] has been met cantly to the growth of strengthening the with widespread anticipa- Ghana's tourism and country's position as a tion, particularly within creative industries. She hub for tourism and arts the creative arts commu- was instrumental in inAfrica. nity, where many had advancing initiatives that Her new role presents expected this decision. promoted the nation's rich an exciting prospect for Gomashie's long-standing cultural heritage on both the creative industry,

commentators and With decades of experts, have lauded

her leadership and vision

imes

Netflix, Other Streaming ...

content means international streaming platforms may struggle to match the strong connection African consumers have with homegrown content.

Moreover, the success of U.S. or European content may not be guaranteed, as tastes, humour, and social norms vary significantly across the continent. With over 2,000 distinct languages and cultures, Africa's diversity makes it challenging for foreign content to dominate the market.

Rise of Local Platforms

Local streaming platforms are capitalizing on the gaps that Netflix and others cannot fill. African streaming services like Showmax [a subsidiary of MultiChoice], IrokoTV, and Kwesé Play offer content that resonates more deeply with African viewers. These platforms typically provide a wider range of locally produced films, TV shows, and even sports content.

Moreover, African streaming platforms understand the market's unique characteristics, such as the need for affordable subscription models, local language support, and optimized data solutions. For example, Showmax has tailored its service by offering a dataefficient mobile app and cheaper mobile-only subscription options.

As of November 2024, Showmax had 2.1 million African subscribers, compared to Netflix's 1.8 million. Netflix's subscriber base in Nigeria, one of the continent's largest markets, reportedly fell below 300.000.

Analysts argue that the high costs of internet services and electricity supply are major factors affecting all streaming platforms on the continent, except in South Africa, which accounts for over 80% of the region's streaming service subscribers.

Adaptability and the Future

While the African market holds enormous potential, Netflix and other international streaming platforms are likely to face significant challenges in achieving widespread success unless they adapt to the unique needs of African consumers. High data costs, unreliable internet infrastructure, and a preference for locally produced contents [even musics] mean that streaming services from the West must rethink their strategies to penetrate the market successfully. The future of entertainment in Africa may be shaped not by global streaming platforms, but by locally driven solutions that cater to the region's needs and embrace its rich cultural diversity. Unless issues related to data affordability, internet access, and local content are addressed, platforms like Netflix will continue to face obstacles in winning over African audiences.

By Lucky Onoriode George, Executive Director, African Travel Commission [ATC] www.africantravelcommission.org and Publisher, African Travel Times www.africantraveltimes.com

imes



How To Transform Your Home With Art

Dominic Lutyens

"It's about what speaks to you":

isplaying paintings, prints, textiles and sculptures can all help create a fresh living space for the new year – here's how, according to the experts.

January is a popular time of year to refresh priorities – and perhaps our surroundings too, creating a new mood for a new year. New artworks can transform a living space, and also inspire future interests, intentions, or the desire for fresh goals. Even repositioning our existing paintings, prints and photographs can revitalise a home and feel like a new start.

Imaginatively chosen and displayed art can both revive cherished memories and prompt feelings of wellbeing – and it can change the whole ambience of a space. Abstract art, for instance, evokes moods in a non-literal, suggestive way -a large painting or print dominated by loose,

expressionistic mark-making can flexibility that makes art such a give a home a romantic, freespirited feel, while a more hardedged, graphic style gives a space reconfigured to change the a modern, urban feel. Acquiring and displaying art

isn't the preserve of homeowners, either; in fact, it's a great way to make a rental home feel more personal, without having to and art consultancy that promotes redecorate – and your pictures can move on when you do. It's this

"Chossing art can feel intimidationg but it's not about right or wrong, it's about what speaks to you."

STYLES

useful element of home décor artworks can be arranged, then character of a room. "A piece doesn't have to be in one location forever," says Katherine Kittoe, founder of Kittoe Contemporary, an online and physical art gallery emerging and established artists. "A re-hang of artworks every few

years - similar in principle to rehangs in large public galleries, though obviously on a more modest scale - can be hugely rewarding and refreshing."

This, though, raises the practical but important question of how to repair walls dented by holes left after hanging. "Small nails are your best friend - they're easy to patch up with spackling paste when it's time to move out," says Cathy Glazer, founder of Artfully Walls, a curated site for art-buyers in the UK and US. "Lightweight pieces can be hung with thin nails and hooks from a basic picture-hanging kit. Most standard picture-hangers hold up to 30lbs. It's easier still to lean art on ledges or on stacks of books, mantelpieces or consoles for a very casual look."

Of course, when art is added to a home, it must coexist with furniture and homeware accumulated over time. Yet it needn't vie for attention with existing elements or get visually lost among them - it can be artfully displayed adjacent to homeware with similar qualities, for example echoing the bold, colourful pattern in a rug or the sensual curves of ceramics. And it can be shown with ephemera from postcards to family snaps – to create aesthetically pleasing juxtapositions.

Whether it's travel posters, collages or flea market finds, your collection should reflect what resonates with you-Cathy Glazer

Wall-hung art can counterbalance the bulky, imposing look of furniture that occupies a permanent spot, such as sofas, according to Sophie Goldhill, co-founder of Liddicoat & Goldhill and its interior design arm, Hector Interiors: "A striking painting can serve as a visual focal point paired with sofas and tables, and can offset the weight of larger pieces that could otherwise dominate a space," she tells the BBC.

And introducing a new artwork into a room can make the space more cohesive, Goldhill adds. continues on page 17



Darryl Erasmus. Chief Operations Officer. South African Tourism

South African Tourism Appoints Darryl Erasmus As The New Chief Operations Officer

Erasmus as the organisation's new Chief Operations Officer with effect 07 January 2025.

As Chief Operations global strategies.

business unit, brings a wealth Officer [CEO]. sectors.

him hold senior marketing, sincere gratitude to the CEO sales, and leadership roles and Board for the opportunity grated Hospitality Marketing performance entity that experiences," ends Darryl.

tourism and hospitality community. sector, in the form of Director

at DAX Advisory Services. Officer, Darryl will be "We are pleased to welcome responsible for the oversight Darryl Erasmus back to South role of South African African Tourism as our new Tourism's Corporate Services Chief Operations Officer. functions, while supporting This appointment will not Business Studies from and ensuring effective only strengthen our manage- Henley Business School; has operations of its internal ment structures but will also completed a Postgraduate business units. In addition, he contribute to driving our Global Executive Developwill fulfill the responsibility strategic objectives forward, ment Program from GIBS; of driving in-country while improving our and a Bachelor of Commerce localisation and execution of destination's competitive- in Marketing and Business ness. I have no doubt that his Management from Oxford Darryl, who previously leadership will enhance our Brooks University. He also worked for South African operational excellence and has qualifications in Tourism as Chief Quality global impact," said Financial Management,

of expertise and leadership Erasmus notes: "I'm excited Management. experience having worked in to be rejoining SA Tourism, "I eagerly anticipate the hospitality, tourism, and returning to an organisation

with brands such as to serve South Africa and the promote our exceptional Travelport, Protea Hotels, tourism sector at large once destination that delivers and Intercontinental Hotels. again. I am committed to unforgettable and uniquely He was also Managing collectively building a Director at BLAZE Inte- capable and high- authentic South African

outh African Tourism Agency which specialises in champions the growth of [SA Tourism] is integrated marketing tourism, amplifying its delighted to announce communications. Most economic impact, raising the the appointment of Darryl recently he provided advisory sector's profile, and and consulting skills for displaying the beauty of our commercial services in the country to the global

his heritage.

ancestors.

roots; their relationship

with Nigeria could not be

underscores the behaviour

of not just Nigerians in

Britian, but in the West in

more different.

Darryl's appointment was approved by the South Africa Tourism board in December 2024. He is completing a Postgraduate Diploma in Assurance Officer in the Nombulelo Guliwe, SA Training Management Tourism Grading Council Tourism Chief Executive Manager Development, Marketing and Business

corporate communications for which I have a deep reconnecting with the team affinity and personal and collaborating with His other roles have seen connection. I extend my industry stakeholders domestically and abroad to

Continued from page 7 general and not limited to highlights the values, Nigerians alone, but other culture, and community he developing nations

learned from his Nigerian diasporas as well - which is upbringing. Whether in the why some nations do not ring or at charity events, he tolerate dua citizenships. champions Nigerian values It's either you are their of hard work, perseverance, national or you hold on to and resilience. Despite his the foreign identity.

On the other hand, global fame, Joshua has Joshua's enduring connecnever shied away from speaking about the chal- tion to Nigeria is a powerful reminder of how strong lenges facing Nigeria, cultural pride and deepincluding the sociorooted gratitude for one's economic issues that heritage can transcend the continue to plague the limitations of geography country. However, unlike and circumstance. He Badenoch's critical view, represents the belief that Joshua often frames these Nigeria, despite its chalchallenges as obstacles to lenges, has contributed be overcome rather than something meaningful to insurmountable flaws. He his identity and success.

believes in the potential of Without a doubt, the Nigeria and its people, contrasting stories of Kemi seeing his own success as a Badenoch and Anthony testament to the strength of Joshua serve as a microcosm of the complexities Joshua's active involve- faced by Nigerian diaspoment in Nigerian charity, ras around the world. One, be

work and his return to the a critical political leader, country for both profes- distances herself from sional and personal reasons Nigeria's struggles, while highlight his continuous the other, a champion in the bond with the land of his boxing ring, embraces his roots with unshakable His pride in being Nige- pride.

Succinctly put, Nigerians rian is evident, and he stands as a symbol of how in the diaspora must individuals from the emulate the Anthony Josua's family of not only diaspora can embrace their heritage while still thriving Seeing inc negidentity, pride and great-The juxtaposition of Kemi ness of what Nigeria can Badenoch and Anthony achieve.

Joshua provides an insight-Badenoch and Joshua ful lens into the diverse highlights the diverse ways experiences and viewpoints in which the Nigerian within the Nigerian diaspora navigates their diaspora. While one is heritage, each carving their proud being a Yoruba own path to success, woman, but not Nigeria, the whether through disilluother is proud of being sionment or deep respect. Nigerian and his Yoruba

By Lucky George, Executive Director, African Travel Commission [ATC]

Badenoch's critical stance www.africantravelcommis sion.org and a Mass Communication Doctoral Researcher.



Olukemi Olufunto Adegoke Badenoch, Leader of the British Opposition and Leader of the Conservative Party. weight championship twice between 2016 and 2021.

Nigerian Diasporas: Two Contrasting Perspectives **Of Olukemi Badenoch And Anthony Joshua**

L pora, two prominent figures stand out as symbols contrasting outlooks on Badenoch, a British politician and Leader of the Opposition and Anthony Oluwafemi Olaseni Joshua OBE, a world-renowned British boxer, have both carved their names in the annals of their respective fields. However, their views

Adegoke Badenoch

striking contrast.

n the vibrant landscape was born to Nigerian country have frequently country in a personal or tained a strong and unyieldof the Nigerian dias- parents but rose to promi- leaned towards the nega- political sense. This ing connection to his nence in British politics. As tive, highlighting her disconnection, however, is Nigerian heritage through-Leader of the Conservative disillusionment with the not just a personal senti- out his career. of distinct journeys and Party and Leader of the state of affairs in her ment but seems to reflect Joshua's journey to global Opposition since Novem- parents' homeland. She has her broader ideological stardom in boxing has been their heritage. Olukemi ber 2024, Badenoch has openly criticised the positions, which lean deeply intertwined with become a defining figure in Nigerian government's toward self-reliance and pride in his Nigerian roots. contemporary British failures and the impact of skepticism about interna- From his name that pays such shortcomings on its tional aid and governmental homage to his Yoruba politics. reform in developing heritage to his frequent with Nigeria has been Her stance on Nigeria is nations like Nigeria. references to his parents' notably critical, full of starkly different from the homeland in interviews, disrespect and sheer typical perspective of those Anthony Oluwafemi Joshua has often expressed who view their homeland Olaseni Joshua admiration and gratitude for Badenoch has often as a place to which they In contrast, Anthony Nigeria.

However, her relationship citizens. arrogance.

on Nigeria, the land of their spoken out about the remain emotionally and Joshua, the former unified His connection to the parents birth place paint a challenges Nigeria faces, culturally tied. Badenoch's world heavyweight country is not just a cultural expressing frustration over reflections on Nigeria champion, represents a one, but an emotional and the country's political reflect a deep frustration, completely different moral compass that informs Olukemi Olufunto instability, corruption, and and while she acknowl- perspective on the Nigerian much of his public persona. lack of infrastructure. edges her heritage, she has identity. Born in Watford, In Joshua's interviews and Olukemi Badenoch, Despite her Nigerian roots, distanced herself from England, to Nigerian speeches, he consistently known as Kemi Badenoch, her comments about the identifying with the parents, Joshua has main-*Continues on page 14*

FEATURES



Anthony Oluwafemi Olaseni Joshua, former Unified World Heavyweight Championship twice between 2016 and 2021.

IMES

out time to explore the tourism assets in Calabar. He commended the efforts of previous governors of the state for sustaining the carnival over the years. "For those that are coming for the first time, please don't go very quick, try and stay back and enjoy the full hospitality of our people. "Let me salute our forefathers. His Excellency Gov. Duke, His Excellency Gov. Imoke and Prof. Ben Ayade, for building on what was started by Governor Duke until it got here," he said.

Dr Gabe Onah, Chairman, Calabar Carnival Commission appreciated the various sponsors for the carnival, in the likes of: Afrixim Bank, Arias IIP, the IAI International Insurance, MTN, First Bank, United Bank of Africa and more. He, however, called on them to take ownership of the tourism and hospitality sectors for sustainability.

"We are experiencing a rebirth. We are here to speak to the ignition of community spirit, to speak to the community of Africa, and what we are ready to offer the world. "The dance party on the streets tells the story. The Carnival is allegorical, it is didactic, it is educational, it is theatre for development. "No wonder Afrixim Bank, Arias IIP, the IAI International Insurance, MTN, First Bank, UBA are here as sponsors. We thank you for this, but we believe that we can take over this sector and run with it for sustainability, competition, and appreciation by the communities," he said.

Also speaking, Gov. Usman Ododo of Kogi commended Gov. Otu for uniting the people of Cross River through the carnival. "This is a historic event. Here, I can see love, understanding, compassion, and liberty. "Your excellency, Gov. Otu, your leadership style has paid off, and I must commend you for unlocking the potentials in the youths. You are actually taking the lead," he said.

Also, Gov. AbdulRahman AbdulRazaq of Kwara said, "I am glad to be back here. I am witnessing sustainability and progress here." This puts Nigeria on the global map, and it improves the Internally

Toke Benson, Lagos State Commissioner for Tourism, Arts and Culture

Tourism Ministry Wraps Up Randle Centre 30-Day Christmas Village Event ... Says 2025 Holds Greater Promise for Fun,

Entertainment, and Tourism Growth

he Lagos State Ministry of Benson-Awoyinka stated. Tourism, Arts, and Culture has officially wrapped up the 30-day Christmas Village event Culture and History, Onikan.

The festive celebration, which began in early December 2024, attracted thousands of residents and visitors who gathered to experience the magic of the holiday season at the Centre.

Speaking at the event's grand finale, the Commissioner for Tourism, Arts, and Culture, Toke Benson-Awoyinka, described the Christmas Village as a resounding success. She emphasised its role in reinforcing Lagos State's position as a hub for cultural diversity, entertainment, and tourism.

"The Christmas Village has once again demonstrated Lagos State's commitment to promoting our rich cultural heritage while fostering community engagement. It was truly heartwarming to see families, celebrate the festive season," exploration in Africa."

The Commissioner acknowledged the contributions of local artisans, performers, and vendors, whose at the J.Randle Centre for Yoruba collaborative efforts brought vibrancy and excitement to the Christmas Village. She also praised the creativity and energy that made the event a memorable experience for attendees.

Expressing mixed emotions about the event's conclusion, she said, "It is bittersweet that we must end the Christmas Village today. However, with schools resuming academic activities tomorrow, January 6, 2025, we must prioritize the smooth transition for our children. We look forward to welcoming everyone back later in the year for an even grander celebration."

Looking ahead, Benson-Awoyinka expressed optimism for 2025, promising an elevated tourism experience in Lagos. "2025 holds tremendous promise for Lagosians and visitors alike. We are committed to delivering innovative programmes, enhancing infrastructure, and creating an inclusive calendar of tourists, and residents come events to make Lagos the ultimate together in unity and joy to destination for leisure and cultural



TRiver has pledged to take Esuene Stadium in Calabar. the Calabar Carnival global in 2025 to build on the which began in November, is the diaspora is pressing very, very event's already impressive meant to run till Dec. 31 has its reputation as Africa's biggest theme as "Our Shared Heritage." street party. Otu made the promise The Carnival had witnessed three while declaring open the carnival's editions of dry run from October to street party on Saturday in testrun how the carnival would be. Calabar.

[NAN] reports that the street party Calabar. We are indeed very, very would have seven competitive humbled that we are celebrating in the name of the Holy Spirit." bands and seven non competitive about two decades of this bands engage in different forms of particular event. performances from the And I know that we've been the nation, as he urged them to take

The 2024 Calabar Carnival, The governor said, "Today is a The News Agency of Nigeria great day in the Calendar history of

"The buyers have increased. And we know even next year, because hard, we might be able to add the diaspora band that will come on full strength. "But as Cross Riverians, we want to thank all those who have come, and we say come and live and share with us. I declare this open in the name of the Father, in the name of the Son, and

Otu appreciated the dignitaries present as well as tourists across

NEWS



Nigeria: Transcorp Hotel Gets New Boss

executive officer.

Mrs Oshogwe, who took over the reins on 2 January, is replacing Dupe Olusola.

In a post on Facebook on Monday, Tony Elumelu, the chairman of Transnational Corporation, welcomed Oshogwe to her new role, while commending Ms Olusola for her impactful tenure.

"I want to also thank Dupe for her leadership and contribution, which have laid a solid foundation for our ongoing success," said Mr Elumelu, who also chairs the board of directors at United Bank for Africa.

"Transcorp Hilton Abuja is where Nigeria welcomes the world, and with our new 5,000-seat event centre, I know with Uzo we will be taking our hospitality offering to new heights," he added.

Until her appointment, Ushogwe was the managing director at Lagos-based Afriland Properties Limited. She previously held prominent roles in organisations such as Accenture and the UBA Group.

In all, she has over three decades of professional experience.

The new Transcorp Hotel chief holds a Bachelor of Science

ranscorp Hotel, degree in Chemistry the hospitality from Ambrose Alli subsidiary of University, Ekpoma, Transnational Corpora- Edo State. She is also a tion Plc, has appointed holder of a Master of Uzo Oshogwe as its new Science degree in managing director/chief Information Systems Design from the University of Westminster, London.

> She also holds a professional certificate in Real Estate Management from Harvard Business School, Massachusetts, USA.

She is a Royal Institution of Chartered Surveyors-accredited civil and commercial mediator and a fellow of the Institute of Management Consultants.

She is also an alumna of the Lagos Business School and IESE Business School, Spain, having attended the Advanced Management Programme [AMP] and the Chief Executive Programme of the institutions respectively.

"Uzo Oshogwe's exceptional leadership skills and extensive experience in driving organizational growth make her the right person to continue building on Dupe Olusola's remarkable achievements at Transcorp Hotels Plc," Emmanuel N. Nnorom, the chairman of Transcorp Hotel, said in a statement.

"Her expertise aligns perfectly with our vision to create value and deliver excellence in the hospitality industry," he added.



Ms. Evelyn Cheluget, Director General of Immigration Services, Kenva

Kenya Lifts Travel Permits For Ethiopia, All African States Except air travel cost challenges. ticket prices. ICAO opposes taxes not Somalia, Libya January 22, 2025

authorization requirements for visitors from most African nations, including neighbouring Ethiopia, the cabinet announced on Tuesday, as East Africa's second largest economy moves to boost tourism and regional integration.

Under the new directive, African visitors, except those from Somalia and Libya, will no longer need to obtain Electronic Travel Authorisation [ETA], which replaced traditional visas last vear.

The implementation date remains unclear, with various ministries given a week to propose new guidelines for improving "travellers experience at all Kenyan airports," the cabinet statement said.

The controversial ETA system, which requires visitors to pay 30 US dollars for a 90-day authorization at least three

where the second regime where visitors from over 40 countries, including several African nations, could enter Kenya with just a passport stamp at no cost.

> The system's introduction contributed to Kenya's drop in the 2024 Africa Visa Openness Index, where it fell 17 places to rank 46th out of 54 nations.

> The move aligns Kenya with other African nations that have recently liberalized their entry requirements. Ghana announced visa-free access for all African passport holders earlier this year, while Rwanda already allows African visitors to enter without visas.

> Studies have shown that Western travellers often face fewer restrictions when visiting African countries compared to African citizens themselves, a disparity the African Union seeks to address through promoting visa-free travel within the continent.

Tax Cuts To Lower Air Travel Costs In West Africa

across West Africa's Ecowas met in Lomé in November 2024 to address the high cost of air travel in the region. Taxes and fees on international plane tickets emerged as a key focus, with commitments to reduce these burdens by January 1, 2026.

An analysis by Jeune Afrique reveals disparities in ticket taxes across major airports. In Cotonou, taxes can reach 92,560 CFA francs [€141] for economy flights within Ecowas and 128,560 CFA francs for first-class tickets to non-ECOWAS countries. Abidjan imposes the lowest taxes: 30,000 CFA francs for African destinations, rising to 52,500 CFA francs for others. Lomé's charges range from 37,500 to 42,500 CFA francs.

The union plans to cut passenger and securityrelated fees by 25% and eliminate non-compliant taxes to boost passenger traffic, regional integration, and economic growth. But axes are only part of Africa's

Mauritius Crowned World's Top Honeymoon Destination In Tripadvisor's Travelers' Choice Awards 2025

he island nation of winning formula combines Mauritius has been pristine beaches, luxury named the World's accommodations, and rich Best Honeymoon Destina- cultural heritage, setting a tion in TripAdvisor's new standard for romantic prestigious Travelers' getaways.

Choice Awards 2025, "This accolade reflects surpassing renowned Mauritius's commitment to romantic destinations providing an unparalleled including Bali and the experience for honeymooners," said Richard Duval, Maldives.

This recognition high- Minister of Tourism. "Our lights Mauritius's unique island offers more than just positioning in the luxury beautiful beaches - it's a travel market, where destination where luxury world-class hospitality meets authenticity, creating seamlessly blends with perfect moments for authentic cultural experi- couples starting their life ences. The island's journey together.'

ransport Ministers directly linked to aviation, including VAT, calling them regional body trade barriers. Cotonou's "tourism development tax," amounting to 55,000 CFA francs in business and first class, exemplifies the issue.

imes

Key Takeaways

Fuel prices, 12% above the global average, and high operational costs--aircraft leasing, maintenance, and personnel--also drive ticket prices. --while ECOWAS aims to standardize taxes, the broader goal of affordable travel requires addressing these structural challenges. Regional airlines argue that infrastructure costs often passed to passengers, should be seen as part of national development planning.

Even with Ecowas's planned tax reforms, achieving a regulatory framework remains uncertain. Addressing taxes alone will not resolve pricing issues, as competition, fuel, and operating costs continue to play significant roles in shaping



Zurab Pololikashvili, Secretary General, UN Tourism.

A Journey Through History: Celebrating 50 Years Of Manipulations And Corruption Of The 'UN' Tourism

his year, the UN Tourism 2003. marks its 50th anniversary, **L** a milestone that encapsulates over five decades of development, adaptation, and leadership in the global tourism sector.

The journey began with the founding of the International Union of Official Travel Organisations [IUOTO] in 1947, transformed into World Tourism Organisation [WTO] in 1975, and ultimately became the UNWTO under the math of World War II when the rupted by the war. IUOTO's global level. Unlike the IUOTO, auspices of the United Nations in global tourism industry was founding members included which had been focused mainly

tourism landscape.

The Beginnings: The International Union of Official Travel **Organizations** [IUOTO]

FEATURES

UN Tourism

UNITED NATIONS WORLD TOURISM ORGANIZATION

struggling to recover from the Today, as UN Tourism devastation caused by the celebrates its half-century, we conflict. In 1947, a coalition of reflect on its evolution and its national and regional tourism pivotal role in shaping the global organizations came together to form the International Union of address emerging issues in the Official Travel Organizations tourism sector. [IUOTO].

was to support the post-war officially established, with a The story of the UN Tourism revival of international tourism, broader mandate and greater Organisation starts in the after- which had been severely dis- capacity to influence policy at the

national tourism organisations and state-run tourism bodies from around the world. The union worked to coordinate efforts to promote travel, establish industry standards, and create a unified voice for the growing global tourism sector.

During this early period, IUOTO focused on several key objectives: enhancing international cooperation, improving tourism-related infrastructures, promoting cultural exchange, and addressing the economic impact of tourism in individual countries. It played a crucial role in creating an international tourism network that would lay the foundation for the future success of global tourism.

The Transition to the World **Tourism Organization [WTO]**

By the 1970s, the global tourism landscape had evolved significantly. The post-war boom in international travel and the rise of mass tourism meant that the industry had grown beyond its early stages. In response to these changes, the IUOTO underwent a reorganization to reflect its expanded responsibilities and to

In 1975, the World Tourism The primary goal of IUOTO Organization [WTO] was

FEATURES



Zurab Pololikashvili, UN Tourism Secretary General, Lai Mohammed, former Minister of Information, Culture and Tourism with representative of Dangote's Group receiving a Tourism Award at a controversial event in Lagos.

on promoting travel and providing its development agenda. The UN 2017. services for official tourism recognised tourism as a vital part bodies, the WTO was positioned of global economic development, as a specialised agency that would provide policy guidance, technical assistance, and capacity-building in tourism development.

The WTO sought to harness the economic, social, and cultural benefits of tourism while also addressing challenges such as sustainability, equity, and the responsible management of tourism resources.

The WTO worked closely with governments, international sector to develop tourism as a key driver of economic growth. It also established programs to ensure that tourism would have a positive impact on local communities and environments, laying the groundwork for sustainable tourism practices.

The Shift to the United Nations World Tourism Organisation [UNWTO]

The WTO's transformation into the United Nations World Tourism Organisation [UNWTO] in 2003

poverty alleviation, and Global Advocacy: UNWTO has intercultural dialogue.

As the UNWTO, the organisa- tourism sector's contributions to tion gained further legitimacy and influence on the global stage, with a stronger focus on the sustainable development of tourism, human rights, and the protection of cultural heritage. The UNWTO became instrumental in promoting the concept of sustainable tourism, encouraging practices that organizations, and the private minimize negative environmental and social impacts while maximizing the economic benefits of tourism for host communities.

One of the most significant initiatives launched by the UNWTO was the Global Code of Ethics for Tourism, adopted in reports and data collection 1999. This code outlines guidelines for responsible tourism of cultural diversity, the protection of the environment, and the fair treatment of workers in the tourism industry. The UNWTO has since continued to advocate marked a new era for the organisa- for these principles while working tion. This shift was part of a on major global campaigns such as broader effort by the United the International Year of Sustain-Nations to integrate tourism into able Tourism for Development in and today it continues to encour-

age destinations to embrace responsible tourism practices.

Capacity Building and Technical Assistance: Through its technical assistance programs, UNWTO has helped developing countries build their tourism infrastructure, improve services, and create jobs in the tourism sector. The organisation's capacity-building initiatives have been key to enhancing the skills of tourism professionals globally.

Promoting Tourism as a Tool for Development: UNWTO has consistently championed tourism as a means to promote socioeconomic development, particularly in developing and leastdeveloped countries. By encouraging local entrepreneurship, creating employment opportunities, and fostering cultural exchange, tourism has been shown to be an effective tool for poverty reduction and community development.

The Future of UN Tourism

As UNWTO celebrates its 50th anniversary, the organis ation is



Ignatius Amaduwa Atigbi [Mr. World Tourism Day]

tourism now recognised as one looking toward the future of of the world's largest and fastestgrowing industries. Its annual efforts have provided valuable insights into global tourism impact.

UN Tourism over 50 Years

been a leader in advocating for the

the economy and society, with

Sustainable Tourism Initiatives: From the beginning, the UNWTO has promoted the idea of tourism that balances economic, social, and environmental sustainability. Its role in advancing sustainable tourism has been central to its mission,

tourism, one that is increasingly focused on sustainability, technology, and inclusivity. With the rise of digital technologies, the sector is witnessing a transformation in practices and calls for the respect trends and their economic how people travel, interact with destinations, and access services. The UNWTO is working to ensure that the tourism sector embraces these changes in a way that benefits all stakeholders, including local communities, tourists, and businesses.

> Moreover, as the world faces challenges such as climate change,

political instability, and the need for greater inclusivity, the UNWTO is focusing on creating a tourism ecosystem that supports resilience, diversity, and equity. By advocating for responsible travel behaviours, ethical tourism, and inclusive policies, UNWTO aims to ensure that tourism remains a force for good in the world.

50 Years of Impact and Progress

The journey of the UN Tourism Organisation, from its early days as IUOTO to its current status as UNWTO, has been one of evolution and expansion, marking five decades of contributions to the global tourism industry. As the world celebrates the 50th anniversary of UN Tourism, the organisation stands as a testament to the power of international cooperation and collaboration in shaping a sustainable and prosperous future for tourism.

With a legacy of promoting sustainable development, fostering economic growth, and encouraging cultural exchange, the UNWTO's work remains more relevant than ever. As we move into a new era, the organisation's commitment to shaping the future of tourism for the benefit of people, communities, and the planet remains steadfast.

The needed Reforms that must be made

UN Tourism needs to undergo reforms to align with best practices followed by other UN agencies. One key reform that is urgent is limiting the term of the Secretary General to a maximum of two terms, rather than allowing the current head to manipulate the system for a third term.

Another necessary change is the introduction of a system where each continent nominates a representative to serve a single, non-renewable term of no more than four years. Currently, the continental directors often prioritise their own personal



Agreement that never worked.

interests, leading to selfish operated more like a regular IUOTO into the WTO and also behaviour that has hindered the institution, not as a specialised initiated the creation of Septemorganisation's progress. Zurab Pololikashvili's obses- now has a strict two-term, foursion with securing a third term as year limit for all heads of its



Zurab Pololikashvili with Lai Mohammed

secretary general is misguided, as it seems to be driven by a desire to mirror the tenure of Francesco Frangialli, who served from 1997 to 2009. However, that period occurred in a time when the organisation

FEATURES

Zurab Pololikashvili with John Momoh, Managing Director of Channels Television signing a Tourism Promotion

United Nations agency, which ber 27th as World Tourism Day [WTD], marking the day this

agencies.

It's important to acknowledge played by the African Travel Commission [ATC]. The ATC was key in the transformation of

historic change occurred. By Lucky Onoriode George, and appreciate the pivotal role Executive Director, African Travel Commission [ATC] www.africantravelcommission.org [Accra, Ghana].