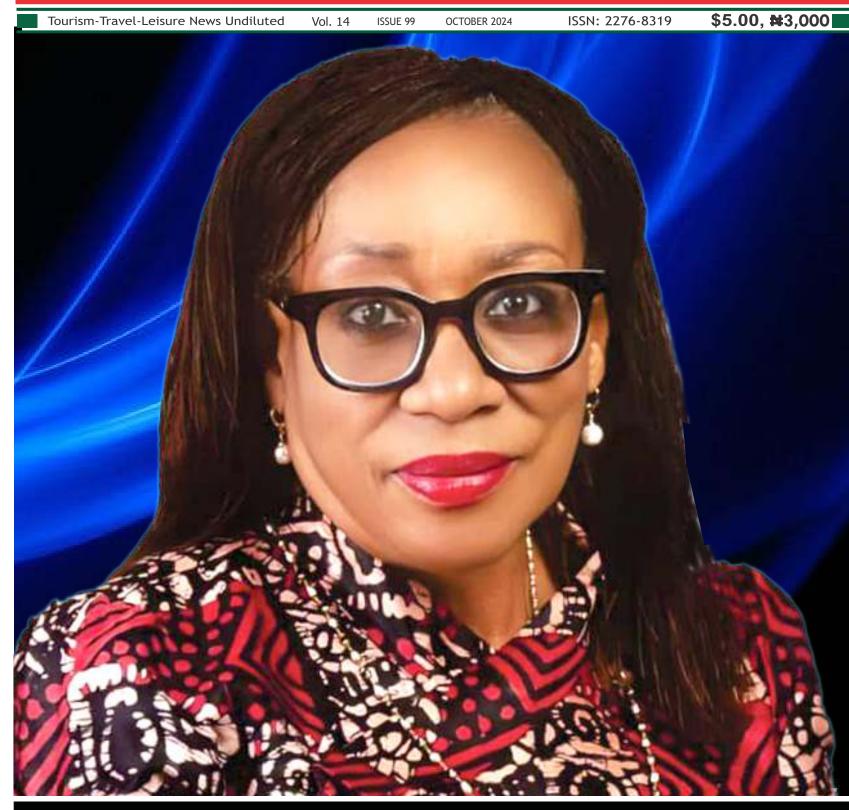


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# TAFRICANI TIMES



Inadequate Funding Remains A Significant Barrier To Tourism Development And Promotion Lola Ade John





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### collaborate with the tourism federation in developing and promoting the sectors?

Through regular meetings. We aim to bring together NIHOTOUR, NTDA, and FTAN to align training needs, industry standards, and promotion strategies. Collaboration is ongoing and vital as these bodies work on joint projects and initiatives.

### Are there any initiatives planned to strengthen **NIHOTOUR and NTDA?**

Yes, there are. There is a larger plan to ensure all agencies and the Ministry are strengthened and working at optimal level.

### **Federation of Tourism**

### **Associations of Nigeria [FTAN]** What is the nature of the relationship between the Ministry and FTAN? How does this relationship impact tourism development?

We view FTAN as a crucial partner in tourism development. Their insights from the private sector are invaluable in shaping our policies and strategies. This collaborative relationship ensures that our initiatives are grounded in market realities and industry needs. We have a fantastic working relationship with FTAN. They have been very supportive in providing strategic insight and technical assistance.

### How does the Ministry engage with private sector stakeholders represented by FTAN in policy formulation?

FTAN representatives are included in key policy working groups. They have been key to the review and development of the National Tourism Policy and will also play a huge part in the development of the MasterPlan.

### **Strategic Vision**

### What is your vision for the tourism sector?

My vision is for Nigeria is simple. It is to be the foremost country that everyone wants to come and discover. We offer everything but snow! Nigeria has the potential to become Africa's premier tourism destination, known for its diverse experiences, rich culture, and warm hospitality. We aim to create a sustainable tourism ecosystem that contributes significantly to our and country. What you cannot what role do you envision for the

GDP, creates jobs, and preserves our natural and cultural heritage. In my opinion, when Nigeria is the first choice for a "backpacker" to visit, we have reached our

### What are the key priorities for the ministry to drive tourism growth and development in

Lola Ade John

maximum potential.

The key priorities are laid out in the 10-point strategic agenda mentioned above. Top of the list is to complete the review of the National Policy on Tourism and commence the updating of the Nigerian Tourism Development MasterPlan. Additionally, as a technology enthusiast, leveraging technology for better data-driven decision making with the establishment of the tourism database is vital for the Ministry

measure, you cannot track, monitor and lastly plan for development.

**INTERVIEW** 

### **Challenges and Opportunities**

### What do you see as the biggest opportunities for tourism in Nigeria, and how is the ministry positioning itself to capitalize on

The biggest opportunities lie in our rich cultural diversity, untapped natural beauty, and growing middle class for domestic tourism. With a population of over 200 million people, we have the market to capitalise on domestic tourism, and specifically community-based tourism to harness socio-economic development. This is our immediate focus through partnerships at all levels of government and private investors.

In light of the challenges faced,

private sector in driving the growth of tourism in Nigeria?

The private sector is crucial in driving investment, innovation, and service delivery in tourism. We envision the private sector will be the main driver for foreign direct investment and sustainable projects that will outlive governments for years to come. The private sector has the ability to instill confidence in the investors, in a manner that the government may not be able to.

Furthermore, developing and managing world-class tourism facilities, innovating in travel technology and digital tourism services, creating and marketing unique Nigerian tourism experiences as well as partnering in tourism education and skills development are some other areas I believe the private sector can aid in growing tourism in Nigeria.

### Final Reflections

### What message would you like to convey to stakeholders in the tourism sector regarding the Ministry's commitment and plans?

We are fully committed to transforming Nigeria's tourism sector into a major economic driver. Our plans are rooted in collaboration, sustainability, and innovation. We recognise the challenges, but we are also excited about the immense potential. We are here to lead, support, facilitate, and drive growth in partnership with all stakeholders.

### How can the public and private sectors work together more effectively to enhance Nigeria's tourism landscape?

I can assure you that we are actively seeking and initiating private public partnerships across the country. From the development of the national tourism policy to the creation of the ministry's database and website, promotion of Nigeria as a top tourist destination and community engagement projects; we are pushing for collaborative

The government cannot do it alone and we have been very privileged to have the interest of private sector stakeholders with vast knowledge, experience, passion and resources to help us venture into this great

# Tourism: Minister To Lead Nigeria's Delegation To WTM In London

he Honourable Minister of Tourism Lola Ade-John has signalled that that Nigeria will return to the prestigious this year's edition of the World Travel Market [WTM], holding from Tuesday 5th to Thursday 7th of November in London marking the country's first official participation in over a decade.

In a meeting held on Wednesday 16th of November 2024 in Abuja, the Minister met with key tourism stakeholders to finalise plans for Nigeria's involvement in the global

The meeting gathered notable representatives from various tourism organizations, including Friday Anumba from the Nigeria Tourism Development Authority [NTDA], Nkereuwem Onung, President of the Federation of Tourism Associations of Nigeria [FTAN], Yinka Folami, President of the National Association of Nigeria Travel Agencies [NANTA], and Hajia Bolaji Mustapha, President of the Nigeria Association of Tour Operators [NATOP].

In her address, the Honourable Minister expressed appreciation to NANTA for its role in previous WTM events and emphasized her goal for 2024: to lead a coordinated effort among Nigerian stakeholders for a unified and impactful representation. She commended FTAN's President for facilitating the gathering and



fostering collaboration strategy. NANTA has among the attendees.

planned to attend the Nigeria. WTM independently, he the Ministry's overarching Organisation.

This collaboration committed to sharing its marks a significant step in Nkereuwem Onung plans with the Ministry to ensuring that Nigeria's noted that although develop a cohesive presence at the World NANTA had initially representation for Travel Market is wellorganized and Also present was Ola prominently showcased, is optimistic about Wright from the West enhancing the country's aligning their efforts with Africa Tourism profile in the global tourism arena.

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Hardship, Domestic Tourism Is Growing



Lagos Continental Hotel, Writing A Different Story Of Hospitality Business



Is Entertainment And Hospitality

# Lagos Continental To Host 7th Hotel Managers Conference 2025

take place at Lagos emphasizing technology mentto excellence. Continental Victoria Island integration. The Hotel 13th, 2025.

solidifies Lagos State's experts and innovators. reputation as Nigeria's premier destination for inspiring speeches, economic vitality, cultural opportunities. richness, and innovative

unparalleled access to fordelegates. industry leaders, entreprecollaboration.

selection as host venue provides a vital platform underscores its exceptional for hotel managers, standards. Recently industry experts, thought crowned "Hotel of the leaders, and innovators to Year" at the 2024 Hotel share insights, best Managers Conference, practices, and trends Lagos Continental boasts shaping the hospitality state-of-the-art amenities. sector.

The hotel's luxurious accommodations and embracing innovation, delegates.

Ballroom, spanning 1400 and thought leaders share showcase, where hospitalsquare meters, offers an their expertise, providing ity companies and service ideal setting for keynote delegates with actionable providers showcase their addresses and award knowledge and inspiration products and services. With ceremonies. Six additional to enhance their profes- its rich content, inspiring meeting rooms provide sional skills. flexibility for breakout sessions and workshops.

stunning views of the celebrates excellence in the Africa has become a must-Atlantic Ocean, Lagos hospitality industry attendevent for hospitality creek, and the city from the through its prestigious professionals seeking to hotel's 23 floors. Lagos awards ceremony. The stay ahead of the curve and Continental's commitment awards honour outstanding shape the future of Africa's to excellence is evident in hotel managers, hotels, and hospitality industry.

he 7th edition of its numerous awards.

Lagos Continental's location for the conference. cater to diverse tastes. The As Nigeria's economic hotel's recreation centre hub, Lagos offers provides a welcome respite The Hotel Managers

neurs, and professionals. Conference & Awards The city provides a fertile Africa is a premier annual ground for knowledge event that brings together sharing, networking, and the crème de la crème of Africa's hospitality Lagos Continental's industry. The conference

advanced conference sustainability, and cus- can engage with peers, facilities ensure a seamless tomer-centric strategies, potential partners, and experience. Its prime the conference features industry leaders, fostering location on Victoria Island keynote addresses, panel ensures easy access for discussions, interactive partnerships. sessions, and workshops. The Grand African Renowned industry experts features an exhibition

With a focus on

Conference & Awards the Hotel Managers Delegates will enjoy Africa also recognizes and Conference & Awards

hospitality companies that Hotel Managers General Manager Karl have demonstrated Conference & Hala's leadership has exceptional service, Awards Africa 2025 will driven this success, innovation, and commit-

Categories include Lagos from July 12th to Managers Conference & Hotel of the Year, Hotel Awards Africa 2025 will Manager of the Year, Best This prestigious event bring together industry Luxury Business Hotel, Best Boutique Hotel, and Delegates can expect Sustainable Hotel of the Year, among others. The business and leisure. Lagos interactive sessions, and awards serve as a bench-State's unique blend of valuable networking mark for excellence, encouraging hospitality professionals to strive for spirit makes it an ideal exceptional dining options superior standards and innovative practices. Past winners have included renowned hotels and hospitality companies from across Africa, showcasing the continent's growing influence in the global hospitality industry.

As a premier industry event, the Hotel Managers Conference & Awards Africa offers unparalleled networking opportunities for delegates. With over 500 industry professionals in attendance, the conference provides a unique platform for connection, collaboration, and business development. Delegates valuable relationships and

The conference also speakers, and valuable The Hotel Managers networking opportunities,



Olugbenga Sunday, Lead Consultant Tojum Hospitality and Convener Hotel Managers Conference.

We are enhancing skills and professionalism in the industry through partnerships with the Ministry of Education, the National Orientation Agency, educational institutions and National Institute for Hospitality and Tourism [NIHOTOUR].

### **Investment Attraction:**

The Ministry is stimulating private sector investment by creating an investor-friendly framework, facilitating public-private partnerships, and establishing a tourism investment fund across state governments in Nigeria through collaborative efforts.

These initiatives are designed to address the challenges we face and create a more stable, efficient, and attractive tourism sector in Nigeria. While the process is complex and ongoing, we are confident that these efforts will significantly improve our operations and position Nigeria as a premier tourist destination.

### Office Infrastructure

What steps are being taken to ensure the Ministry has a befitting office space?

The Federal Ministry of Tourism has allocated space in the Federal Secretariat that is currently undergoing renovations to allow for better synergy amongst the departments and adequate space utilisation. Working out of the Secretariat will increase the seamless flow of work between the agencies, MDAs and the ministry staff at large. In the interim, we are utilizing the facilities of our agency NIHOTOUR, who have been kind enough to offer us a very comfortable space.

### How does the current office environment affect the ministry's staffing levels? operations and staff productivity?

outside the Secretariat, this has in no team, we are efficient and I have no wise affected the operations of the concerns here. As the Ministry Nigerian Tourism Development Ministry, as we have developed a stabilizes and grows over time, we Authority [NTDA] between the Secretariat and my amendments, if required.

Furthermore, I operate an open- How does the Ministry plan to improvement? door policy which promotes staff enhance the skills and capacities The Ministry and NTDA maintain product development, quality motivation and invariably, of its staff to better meet the a good working relationship. We are assurance, standardisation and productivity.

### **Staffing Requirements**

situation in the Ministry, and how through comprehensive capacity to ensure more effective How is the ministry ensuring that does it compare to the required building programmes in the sector. collaboration.

These include but are not limited to We are currently operating at an the UN Tourism and NIHOTOUR professional training initiatives.



The Ministry staff undergo a and reduce duplication of efforts. It What is the current staffing enhance their roles and capabilities communication and responsibility and Tourism [NIHOTOUR]

### How is the NTDA involved in implementing the Ministry's tourism strategies?

The NTDA plays a crucial role in executing the strategies of the system to ensure good co-ordination will assess the need for What is the current relationship Federal Ministry of Tourism as it between the Ministry and the represents one of the two key NTDA? Are there areas for agencies currently under the ministry, particularly in areas of

### series of regular trainings to is essential to establish clear lines of National Institute for Hospitality

NIHOTOUR and NTDA



Lola Ade John

Despite my current office being optimal staffing level. As a small

# demands of the tourism sector? working to enhance coordination destination marketing.



and enhance stakeholder engagement in Nigeria's tourism sector. Central to our efforts is the reactivation of the Presidential Council on Tourism [PCT], chaired by the President. We are also redefining roles within key committees to ensure effective coordination at all government levels. This includes the PCT steering committee comprising State Governors and key classification and grading of accommodation establishments has been established and is working

and responsive governance the final stage of review with hopes media platforms. sector. Our ultimate goal is to [FEC] and be published before the unlock the full potential of end of 2024. From this, the Nigerian Ministries, and the revitalised Nigeria's rich cultural heritage and Tourism Development MasterPlan tourism contribution to Nigeria's Committee of State natural beauty, positioning our will be concluded thereafter. Commissioners and MDAs. nation as a premier tourist Additionally, the National Multi- destination while ensuring the **Data Management:** disciplinary committee on benefits of tourism are widely shared among all Nigerians.

### **Strategic Planning:**

with ECOWAS to align our We are developing a new, agencies through public private Human Capital Development:

benchmarks. This effort is crucial Tourism and Nigerian Tourism include adventure, cultural, ecofor enhancing the quality and Development MasterPlan. This tourism, culinary and medical competitiveness of our tourism involves a thorough situational tourism. We are also leveraging offerings in the international analysis and the establishment of a digital platforms for targeted dedicated implementation task marketing campaigns. The Ministry These measures are designed to force from the public and private is actively and organically building create a more cohesive, efficient, sectors. The policy is undergoing a strong presence on several social structure for Nigeria's tourism to go to Federal Executive Council

creation of a centralised tourism job opportunities in the sector database to consolidate information through collaborative efforts. from various ministries, states and

partnership with Cavista Holdings. This will form the basis of all the efforts of the ministry and further inform our decision-making and strategy development.

### **Digital Transformation:**

The Federal Ministry of Tourism is enhancing its online presence by developing an integrated website to hold all tourism related information from relevant sites in the country; optimising our social media platforms; creating a user-friendly mobile app for tourists and virtual reality tours are other ongoing projects.

### **Community-Based Tourism:**

In line with the Renewed Hope Agenda, we are empowering local communities for economic diversification through initiatives like the 'Doctrine According to Tourism' and the 'EcoGenesis Incubator Series.' The focus is sustainable, community-driven tourism development to ensure that every Nigerian has a stake in the development and benefits of the sector.

### **Infrastructure Development:**

We are conducting a nationwide audit of tourism assets and working to incentivise state governments to provide counterpart investments in bankable tourism sites in line with the Renewed Hope Agenda. Additionally collaborative efforts are being undertaken with key Ministries to resolve some of the underlying issues.

### **Marketing and Promotion:**

The Ministry is developing a strong "Brand Nigeria" for tourism, hospitality standards with regional comprehensive National Policy on highlighting key areas of tourism to

### **Economic Impact:**

The maximisation of Nigeria's economy is being implemented through innovative revenue models, establishing a National Tourism The Ministry has embarked on the Development Fund, and creating



Prof. Wasiu Babalola

# IPADA Carnival 2024 Will Add Colour To Lagos Tourism Offerings - Prof. Babalola

Hospitality Consultants of internationally. Nigeria [ATHCON], According to Professor He noted that Ipada service sectors.

Babalola is a tourism landscape, having economic growth, and showcasing its potential renowned expert in spoken and contributed to global recognition. the field of hospitality and numerous international Scheduled from ofbusiness or challenges. tourism, serving as a discussions on the industry. November 29th to The event could open Managers [IHArm] and the tourism development in Nigeria's cultural diversity 2nd National Vice President Nigeria. His extensive while also encouraging of the Nigeria Hotel & background in managing tourism, both locally and Catering Institute [NHCI]. tourism and hospitality internationally. The Additionally, he is a initiative positions him as a initiative underscores the Council Member at the key figure in elevating major importance of cultural Association of Tourism & attractions both locally and tourism as a driver for

Association of Tax Wasiu Babalola, The Ipada Carnival is poised to Practitioners of Lagos initiative is a commendable significantly boost both need to implement the Ipada [ATPL], and the Certified private sector-driven effort international and local Carnival initiatives on a Board of Administration of aimed at promoting Nigeria's tourism in Nigeria. By sustainable, long-term Nigeria [CBAN], among rich cultural heritage, attracting a global audience tourism strategies. While it tourism, and hospitality to experience Nigeria's might draw attention to Professor Babalola has a industry. It seeks to leverage culture, the carnival Nigeria for a brief period, the

development.

rofessor Wasiu global hospitality and resources to foster unity, tourism destination, beyond the typical narratives

Professor of Hotel Manage- His expertise makes him December 8th, 2024, will doors for international ment & Tourism at Atiba uniquely qualified to offer likely be a colourful partnerships, investments in University Oyo, Nigeria. valuable insights into the showcase of Nigeria's the tourism sector, and His leadership roles include Ipada Carnival Celebration, vibrant culture, featuring provide a platform for being the President and as he understands the music, dance, fashion, and Nigerian artisans, Chairman of the Council of potential of such initiatives traditional festivities. This entertainers, and businesses the Institute for Hospitality to drive economic growth, event provides a unique to reach a broader audience. Accountants and Revenue cultural promotion, and platform for celebrating On the local front, it will increase domestic tourism, as Nigerians rediscover their culture and traditions, encouraging local businesses and boosting regional economies through the hospitality, transport, and

However, there is the wealth of experience in the Nigeria's diverse cultural promotes Nigeria as a real issue lies in sustaining

this interest post-carnival. Tourism requires a consistent stream of activities, investments, and infrastructure improvements. A single event, no matter how grand, may not be sufficient to address the larger issues facing Nigeria's tourism sector, such as security concerns, policy consistency, and a lack of promotion of lesser-known attractions.

For the first time in Nigeria, the President is coming out boldly to collaborate a private sector initiative in tourism, by being the global Ambassador of ipada Carnival and ipada initiative, what signs does that portend for the industry?

The President's decision to serve as the Global Ambassador of the Ipada Carnival and Ipada Initiative is a landmark moment for Nigeria's tourism industry. It sends a strong message about the government's commitment to partnering with the private sector to promote tourism as a key economic He noted that the choice

of La Campagne Tropicana Beach Resort as the venue for the Ipada Carnival is fitting, as it is one of Nigeria's premier ecotourism destinations. Located along the Atlantic coast, the resort blends African culture with luxurious accommodations in a serene natural setting, making it ideal for a cultural carnival.

Professor Wasiu stated further that the resort offers attendees a unique experience that merges traditional African hospitality with modern tourism facilities, enhancing the overall appeal of the event. The location is also symbolic of Nigeria's coastal beauty, and hosting the event there promotes Nigeria's underutilized beachfront as a viable destination for international tourists.



**NEWS** 

# Nigeria: Despite Economic Reform Hardship, Domestic Tourism Is Growing

By Moyo Ogunseinde

Lehallenging times. Inflation, believe tomorrow will be better. foreign exchange volatility, and declining oil revenues have had their toll across various sectors. But one area that continues to show incredible to constantly innovate. Gone are the resilience—and even growth—is the days when domestic travellers settled hospitality and tourism industry, for less; now, they expect the same especially domestic tourism.

I've witnessed an exciting shift in recent years. Domestic and even within-the-city tourism has taken off in ways that, 10 years ago, we wouldn't have imagined. Back then, many Nigerians looked abroad for entertainment, but today, with exchange rates soaring and a growing desire to explore what's right here at deliver deeper, more meaningful interest in local experiences.

a recession truly exists in Nigeria. It's a or providing guests with exclusive tourism market.

Tt's no secret that the Nigerian 'enjoyment,' regardless of the Nigerian yet world-class. economy is going through some circumstances. After all, we always

> In response to this increasing appetite for luxury experiences, hotels and hospitality businesses are having international destinations—and particularly fascinating to me, as I've explored ways to meet these evolving needs, creating tailored experiences

that blend luxury with local flavour. For those of us in the hospitality space, the mandate is clear: we must home, we're seeing a resurgence of experiences, especially in these times of low morale. The opportunity to and cultural retreats. I'm energized by The sight of new food and curate offerings that showcase local the possibilities, and the future looks beverage outlets springing up in Lagos culture, heritage, and cuisine is brighter than ever for those of us and Abuja, even in these tough enormous. Whether through willing to innovate and invest in the economic times, makes one wonder if partnerships with local tour operators potential of Nigeria's domestic

testament to our spirit and our access to cultural events, the future unwavering commitment to lies in offering something uniquely

Think about it: authentic culinary experiences that highlight our diverse flavours or eco-tourism ventures that connect people with nature in a way that's both luxurious and sustainable.

Beyond the individual experience, the broader economic benefits are profound. Domestic tourism supports local economies, creates jobs, and world-class service they'd receive at drives infrastructure development. For us in the hospitality industry, i rightly so. This shift has been provides a stable and growing customer base, less reliant or international visitors and insulated from global travel disruptions.

It's genuinely exciting to be part of this transformation. This new direction has opened up countless opportunities for me and other entrepreneurs to explore - from boutique hotels to adventure tourism

### Carnival Calabar To **Perform At CANEX** In Algiers

he first Carnival Calabar Dry Run 2024 was held on the 13th of October as Gabe Onah announces participation at the Afrexim CANEX in Algeria, scheduled from October 15th to 19th, 2024. The first Carnival Calabar Dry Run was flagged off by the Governor who was represented by the Speaker of the Cross River State House of Assembly Honourable Elbert

He was joined by band leaders and some members of the State Executive Council and the newly posted Commissioner of Police.

As usual, the Carnival season starts with the first dry run when all bands try the Carnival route. Some non competing bands like the University of Calabar band joined in the fun. Some tourists and tour operators were in town to watch the dry run.

At the opening ceremony, the Chairman of The Carnival Commision commended the spirit of the citizens who have sustained the Carnival for 20 years. Commenting further after his opening remarks, the chairman, Sir Gabe Onah PhD, disclosed that carnival Calabar will be participating in the CANEX weekend event holding in Algiers, Algeria.

"CANEX WEEKEND is acronym for Creative Africa Nexus [CANEX] and is actually a Travel Trade & creative sector exhibition event promoted by the AFRIEXIM BANK to harness the opportunities in the creative & cultural industries sector to engage our future generation meaningfully as one of the quick wins to activate community action.

"This is therefore a big stage for our carnival Revellers to perform for the needed visibility for this great product of our heritage, CARNIVAL CALABAR – AFRICA'S BIGGEST STREET Party. We are hopeful that this performance is on a global stage in recognition of our renowned gobal product is a true representation of brand association following discussions now at advanced stage for AFRIEXIM BANK to come on board as title sponsors of carnival Calabar leading to its renaming for a period of time say 3 to 5 years depending on the agreement by both parties.

It is on this note that I announce that this will now become AFRIEXIM Bank Carnival Calabar."



### Inadequate Funding Remains A Significant Barrier To Tourism Development And Promotion - Lola Ade John

In what many stakeholders perceived as a lack of capacity within the standalone ministry, Minister of Tourism LOLA ADE JOHN discusses the challenges that lie ahead in this interview with LUCKY ONORIODE GEORGE, Publisher and Editor of African Travel Times. Excerpts:

### **Stabilisation of the Ministry**

### Can you elaborate on the key challenges that have prevented the Ministry of Tourism from stabilising?

The Federal Ministry of Tourism is committed to unlocking Nigeria's full tourism potential, but we face significant challenges that have hindered our progress and stability.

A major hurdle is our outdated National Tourism Policy and The Federal Ministry of Tourism is

streamlined policies to attract investment and ensure seamless coordination. These regulatory bottlenecks often discourage vital private sector involvement.

Moreover, the Ministry struggles with a lack of comprehensive tourism data, hindering our ability to formulate data-driven policies and projects. The limited digital presence and lack of consolidated information from all tourism related sites further compound this issue.

Most important, a lack of adequate funding remains a significant barrier. The tourism sector requires substantial investment in infrastructure, marketing, and community engagement, but often receives limited budgetary support. This directly impacts the scope and effectiveness of our projects. Infrastructure deficiencies are another pressing concern. Many of our tourist sites, road networks, and airports need urgent upgrades to meet international standards and enhance visitor experiences.

Other challenges include complex visa procedures, limited global and regional air connectivity, and high airfares, all of which affect our competitiveness in the international tourism market. Lastly, security concerns remain a significant deterrent for tourists.

Addressing these challenges requires concerted efforts across various sectors, strong publicprivate partnerships, and a longterm commitment to tourism development. While the path to stability is complex, we are dedicated to transforming these challenges into opportunities for growth and innovation in Nigeria's tourism sector.

### What specific strategies are currently being implemented to address these challenges?

At the Federal Ministry of Tourism, we have deployed a comprehensive 10-point strategic agenda aimed at transforming Nigeria into a top global tourism destination. This extensive plan aims to create a sustainable and competitive tourism industry, which will diversify and boost the economy. This strategy outlines the

### Governance and Stakeholder **Engagement:**

Nigerian Tourism Development implementing overarching MasterPlan. We urgently need measures to strengthen governance

ccra City Hotel is delightful escape. excited to announce the grand reopening of its newly renovated City Lounge Bar, offering patrons a refreshing experience in the heart of the city.

To mark the occasion, the hotel is offering a 50% discount on selected drinks, giving guests a chance to enjoy the upgraded ambiance while savouring their favourite beverages.

According to a press release by the hotel, the bar operates 24 hours and is designed for relaxation, entertainment, and unforgettable experiences.

Located in the heart of the city, the City Lounge Bar has been transformed into a vibrant and cozy space, perfect for unwinding after a long day or celebrating special moments with friends and loved ones.

The revamped City Lounge Bar boasts a modern and inviting ambiance that captures the essence of comfort and style.

The new design elements create a warm atmosphere, with plush seating, soft décor that make every visit a during our Sunday Lunch special."

or planning a night out, the City Lounge Bar offers the who appreciate the finer perfect setting.

"At the City Lounge Bar, there is never a dull moment. We have curated a diverse lineup of entertainment options that cater to every taste. Each day of the week offers something unique. Start your week on a soothing note with our skilled pianist, whose melodies set the tone for a relaxing evening.

"Enjoy the energy and rhythm of our live band, bringing a dynamic mix of genres to keep the night alive on Wednesdays and Fridays. On Saturdays, join us for the Saturday Night Live Show as we showcase your vocal talents or express yourself through spoken word during our lively karaoke nights. Immerse yourself in the sound of live music sessions, featuring talented local artists who will captivate you with their performances

End your week on a high note with our outdoor highlife band, bringing you the best of traditional Ghanaian music in

Buffet with a wide variety of "Whether you are mouthwatering dishes. stopping by for a quick drink Sunday nights are all about smooth jazz, perfect for those

things in life.

"To make your experience even more enjoyable, we offer an irresistible Happy Hour from Monday to Friday During this time, guests can enjoy a 50 percent discount on selected drinks, making it the perfect opportunity to sample our wide range of cocktails wines, and spirits. Happy Hour at the City Lounge Bar is the place to be whether you are settling down after work or starting your evening.

The City Lounge Bar at Accra City Hotel is more than just a bar, it is a destination. With its new look, varied entertainment options, and unbeatable Happy Hour deals. it is the ideal spot for both hotel guests and locals to gather, relax, and have fun. We invite you to experience the City Lounge Bar for yourself and discover why it is quickly becoming one of Accra's favourite hangouts. Stop by anytime, day or night and let us show you what makes the City Lounge Bar at

### Transcorp Boss Bags **Hospitality Award**

he Managing Director and Chief Executive Officer of Transcorp Hotels Plc, Dupe Olusola, has been inducted into the Seven Stars Pantheon of Hospitality and awarded the prestigious title of Seven Stars Woman of the Year 2024.

Olusola is only the second recipient of this esteemed honour in the 12-year history of the

In a statement released on Thursday, the organisers of the award noted that the recognition celebrates Olusola's outstanding leadership and transformative impact on the African hospitality industry.

"Earlier this year, Olusola was honoured with the Hospitality Leadership Award by the Africa Hospitality Investment Forum. Under Olusola's visionary leadership, Transcorp Hotels Plc has become synonymous with innovation and excellence. Her dedication to raising hospitality standards in Nigeria and across Africa is evident in the numerous accolades the company continues to receive."

The statement further read, "The Seven Stars Woman of the Year Award is one of the most coveted recognitions in the hospitality industry, awarded to leaders who demonstrate excellence, innovation, and a commitment to pushing boundaries.

Olusola's induction into the Seven Stars Pantheon of Hospitality acknowledges her remarkable achievements and the positive impact of her leadership in driving Transcorp Hotels' impressive growth trajectory."

Reflecting on the honours, the Transcorp CEO expressed that the award symbolises a shared success for the Transcorp Hotels team, noting that it also serves as an inspiration to continue redefining hospitality in Africa.

"I am deeply honoured and humbled to be recognised among the leading voices in global hospitality. This award represents the hard work, passion, and commitment of the entire Transcorp Hotels team to redefine what it means to deliver luxury in Africa. It is a shared success, and it inspires us to continue our mission to reshape hospitality across the continent," she said.

Meanwhile, Khalil El-Mouelhy, Chairman, President & Founder of the Seven Stars Luxury Hospitality and Lifestyle Awards, stated that the ceremony recognises "the innovation and dedication that defines our industry. We are proud to honour those who are setting new standards in luxury hospitality."

Honorary Chairman Andrea Luri also remarked, "The Seven Stars Awards represent a global network of exceptional hospitality. It is inspiring to witness such a diverse array of talent being celebrated tonight, affirming the lighting, and contemporary a laid-back outdoor setting Accra City Hotel truly importance of collaboration and excellence across borders."



# Lagos Continental Hotel, Writing A Different Story Of Hospitality Business

agos Continental Hotel, located in the heart of Nigeria's bustling commercial capital, is an upscale hotel that offers a blend of luxury and modern amenities. It has rapidly become a premier destination for high-profile guests, weddings, and weekend getaways, thanks to its exceptional facilities and services.

Close to key business districts, entertainment venues, and cultural attractions. Its strategic location makes it a favourite for both local and international visitors, with proximity to the coast and major roads.

The hotel boasts of variety of accommodation different preferences and



Karl Hala, Group General Manager, Continental Hotel, Nigeria.

options, catering to offering comfort and style. including dedicated work

The executive rooms areas.

living areas, premium furnishings, and stunning views of the city.

The Presidential Suits without a doubt is a pinnacle of luxury, this suite includes exclusive services, expansive living spaces, and top-tier amenities, making it ideal for high-profile guests.

It offers a range of dining experiences, each discerning travellers. with a unique ambiance and culinary offerings. The View Restaurant known feature among the top three for its panoramic views of facilities providing the Lagos skyline serves a l u x u r i o u s variety of international and accommodations, diverse local dishes, prepared by dining options, state-oftop chefs.

chic rooftop bar offering a the city of Lagos. selection of cocktails, with modern amenities, enhanced amenities, complete with separate buffet and à la carte menus. and weekend retreats.

The hotel has some decent meeting halls and rooms well-equipped for conferences, events, and weddings, featuring a ballroom that can accommodate large gatherings, ideal for weddings and corporate events.

Also too are several well-appointed meeting rooms are available, equipped with modern audiovisual technology, high-speed internet, and flexible seating arrangements.

Event Planning Services: The hotel's dedicated events team offers professional planning services to ensure seamless execution of

The hotel's staff is known for their professionalism and attentiveness, creating a welcoming atmosphere for all visitors. Trained to provide exceptional service, the team ensures that guest needs are met promptly and efficiently. Their commitment to hospitality has helped establish the hotel as a trusted choice for

Without mincing words, Continental Hotel the-art meeting facilities, Also, the Sky Lounge a and top-notch security in

With a dedicated staff wines, and light bites, and a prime location, it has perfect for unwinding after become a new pride in the a busy day, while the Café Lagos metropolis, elegant and spacious travellers and provide features several suites that breakfast, lunch, and guests and providing an rooms that are equipped additional space, as well as offer luxury living spaces, dinner, featuring both ideal setting for weddings

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Wale Ojo-Lanre, Director-General, Ekiti State Bureau of Tourism Development.

# Ojo-Lanre Commends NTDA's Hotels And Hospitality Accreditation Initiative ...as NTDA Team arrives Ekiti State

accreditation and enumeration and improve tourist experiences. exercise in Ekiti State.

particularly as Ekiti State is in the State's hospitality sector. process of formulating its Tourism

The meeting saw attendance The NTDA's team which paid a from Hon. Akin Abimbola, the visit to the Director-General of the Secretary of the Ekiti State Bureau of Tourism Development, Hoteliers Association, who Barrister Wale Ojo-Lanre on expressed enthusiasm about the Tuesday 15 October 2024 initiative and emphasized its including Director of Hospitality shared benefits for all stakeholders and Travel Trade Mrs. Deborah involved. The team elaborated on Gwatiyap and her colleague Mrs. the numerous advantages that Lola Adeyemi, presented their hotel accreditation and enumeration can bring, including Barrister Wale Ojo-Lanre improved service quality, described the accreditation customer satisfaction, and a exercise as "timely and apt," stronger brand image for Ekiti partnership aimed at establishing a

Hon. Akin Abimbola pledged Policy and Tourism Development unwavering support from tourists alike.

he National Tourism Master Plan. This initiative marks members of the Hoteliers Development Authority a pivotal moment in enhancing the Association, agreeing that the [NTDA] has made standards of hospitality and initiative would provide the significant strides in the realm of tourism in the state which is an necessary framework to elevate hospitality as it commenced its integral part of the government's the hospitality industry in Ekiti hotels and hospitality strategy to boost local economies State to national standards. "Our collaboration with the NTDA is essential for creating a prosperous future for our tourism sector," he

> The exercise will not only enhance the credibility of hotels in Ekiti but will also play a significant role in attracting more tourists and investors to the region. The NTDA team expressed

gratitude for the warm reception from the Ekiti State officials and looks forward to a fruitful robust tourism infrastructure that benefits both local businesses and

### Nigeria: Tourism Contributes N4.1trn To Lagos GDP - Report

OCTOBER 2024

he Lagos State Tourism sector has contributed N4.1 trillion to the state Gross Domestic Product, GDP, in recent years.

The Oniru of Iruland, Oba Omogbolahan Lawal, disclosed this at the World Tourism Day celebration last weekend, organised by the Lagos State Ministry of Tourism, Arts and Culture, disclosed this.

The State's Commissioner for Economic Planning and Budget, Ope George, had recently, revealed that the State's GDP has moved from N27 trillion to N41 trillion within four years of Governor Babajide Sanwo-Olu's administration.

Lawal, who was the former Commissioner for Agriculture as well as Housing, in the state, at the World Tourism Day celebration, themed: "Tourism and Peace," said that the tourism sector contributes 10 per cent to the state's GDP annually.

Lawal, while presenting a lead paper, stated: "Currently, the tourism sector is expected to contribute approximately 10 per cent to Lagos' GDP, which is projected to increase in the coming years.

"Eko Atlantic City 500,000 visitors, National Arts Theatre, 300,000 visitors, National Museum, 150,000 visitors, Tafawa Balewa Square 200,000 visitors, Badagry Heritage Museum, 150,000 visitors, Lekki Conservation Centre, 120,000 visitors annually.

"The Lagos beachfront attracts an estimated 1.2 million visitors annually through Lagos State Tourism Board, 500,000 visitors during peak season.

"The total investment is over N100 billion, Land area is about 300,000m2, vendors were over 400, employee per vendor was between 5 and 80 with over 10,000 jobs

"However, the tourism sector in Lagos faces challenges, including inadequate infrastructure and security of property rights concerns.

"Efforts to address these challenges have included investments in infrastructure and security enhancements, creating a more conducive environment for tour-

Also at the event, the state Commissioner for Tourism, Arts Culture, Toke Benson-Awovinka, affirmed that "Lagos is not only committed to promoting tourism as an economic driver but also a tool for fostering peace."

- Guests book online or by telephone and

- After the reservation, the guest will receive

- Upon arrival, the guest completes a pre-

filled registration card detail, signs it, and

provides identification, while sipping our

- The porter shows guests to their rooms,

How do you ensure high standards of

cleanliness and maintenance in the

We adhere to global standard operating

practices for cleaning. Our team members

are well-trained and adept at handling

industrial cleaning products and equip-

We carry out routine checks to ensure

What amenities are included in your rooms,

and how do you decide on updates or

Our room amenities include fruit bowl,

toiletries, dental kit, bathrobe, slippers,

free Wi-Fi, smart TV with streaming

channels, free minibar with soft drinks.

What is the typical guest profile [e.g.,

How many screens do you have, and what is

What types of films or screenings do you

offer [e.g., mainstream, indie, special

budget, widely marketed films, often featuring

well-known actors and directors. These appeal

to a broad audience and are typically action-

How do you schedule film showings and

Blockbuster films. These are high-

Animated Movies: Catering to both

business travellers, families, tourists]?

We have corporate guests, families and

leisure guests from around Nigeria and the

helps with their luggage, and gives them a

signature welcome drink.

accommodation areas?

tour of the resort.

proper hygiene.

**CINEMA OPERATIONS** 

their seating capacity?

Cinema 1: 108 seats

Cinema 2: 104 seats

Cinema 3: 108 seats

Cinema 4: 28 seats

Cinema 5: 89 seats

Hollywood

Bollywood

Nollywood

packed or have mass appeal.

children and adults

Total: 437 seats.

5 screens

events]?

changes?

a pre-arrival message a few days before

make payment through the site or via bank

- Website

Reservations.



Michael Williams

marketing to a more personalised form of marketing, which we perform using:

Storytelling and copywriting: We use storytelling to create video content and copywriting to create digital and print flyers. We aim to protect the products and services we offer from a value perspective.

- Cross promotion: this strategy relies on the difference in target How do you utilise social media and audience per outlet at EbonyLife other digital platforms for promo-Place. While some outlets have tion? similar target audiences, we crosspromote our products and services that complement the guests' experience. e.g: A guest at The White Orchid Hotel may take advantage of the Movie Marathon package offer we created for the inhouse guests to enjoy on the weekends. This deal was a collaboration between the hotel, cinema and Turaka.
- Brand collaborations: we cross- Are there any recent or upcoming promote across communities of marketing campaigns or special different brands. EbonyLife Place events? currently has a barter deal with 4 Campaigns we are currently working radio stations that ensure we reach on: their communities through radio interviews and jingles.
- Influencer Marketing: We created the EbonyLife Place Influencer -

EbonyLife Place outlets Special events

- Jinja and Turaka website building and launch
- ELC website development.

### FUTURE PLANNING

What are your short-term and longterm goals for the facility?

To increase maintenance repair time by commissioning a maintenance spare store

**INTERVIEW** 

- Construction of 6 new toilets and 2 bathrooms for staff members to reduce the pressure on guest
- Extension of Jinja poolside to accommodate a minimum of 60

### Are there any planned upgrades or expansions? Planned facility upgrade:

Construction of 28 outdoor

- waterproof seats and tables for Jinja poolside.
- Implement routine monthly maintenance, fumigation, equipment shutdown maintenance, weekly deep cleaning, etc.

Refurbishment of cinema screens:

Walls and floors

community to actively take control

of the narrative on social media.

Our community of influencers are

engaged in generic, campaign, and

Other strategies we use include

email and SMS marketing, Google

and social media sponsored

We utilise our digital platforms by:

audiences simultaneously

Creating our independent data-

Cross-promoting across our social

media platforms, thereby reaching

out to our different target

Creating video and digital flier ads

played on our online platforms, in

TripAdvisor campaign to boost

The White Orchid Hotel's

TripAdvisor page

the lobby and screening rooms.

event purposes.

advertising.

Seat tray upgrade

Planned power upgrade:

Installation of power dedicated

To guarantee a minimum of 20 hours daily power supply to the facility and reduce the cost of generator use and diesel consumption.

### How do you stay informed about industry trends and incorporate them into your facility's strategy?

- Follow industry publications and
- Attend industry conferences, expos, and trade shows
- Join industry associations Monitor competitors and market
- Leverage social media and online reviews
- Adapt based on feedback

### **CHALLENGES**

### What challenges have you faced recently, and how have you addressed them?

1. More than a 100% increase in energy cost for the facility.

Remedy: Charted a working arrangement between the facility and energy supply company for a harmonious and December campaigns across all economical energy cost. This reduced facilities management.

our energy cost by 70%

2. Increase of monthly footfall from 10k customers to 13k persons.

### Remedy:

- a. Employed a lift operator to regulate the recommended number of passengers per
- b. Retrained janitors on compulsory 30-minute cleaning routines for all toilets and public areas with accurate records system.
- c. Retrained facility maintenance team to increase daily routine inspections to twice daily and perform on-the-spot corrective maintenance and overnight repairs where necessary.
- d. Painting maintenance is done every night to correct affected areas before dawn.
- e. Equipment repairs are done overnight to ensure functionality by the next day.

### What else do you have in place for improving the overall facility management?

Additional facility improvement:

The maintenance team are training to prepare for 20,000 monthly guests by streamlining operations and minimising repair

Double waterproofing of the rooftop floor, to solve leaks due to heavy

The recent initiative to improve guest experience:

- An additional cooling unit was installed in the restaurant to improve cooling, especially for arriving guests.
- A 10hp cooling was added to Jinja restaurant to improve the cooling during events.
- A 10hp cooling system was added to Victoria Hall to improve cooling during events.

All these were done after careful consideration of guest feedback. So far, the feedback has been great in those spaces.

Improvement of facilities management:

- Daily on-the-job training - Weekly team training
- External training on safety and



Michael Williams

# At EbonyLife Place, Our Business Is Entertainment And Hospitality

In this interview with LUCKY ONORIODE GEORGE. Publisher/Editor of African Travel Times, General Manager MICHAEL WILLIAMS shares the advantages of combining both elements in one location. Excerpts:

### **ACCOMMODATION MANAGEMENT**

How many rooms/suites are available in your accommodation facility?

What is the average occupancy rate over the past year?

### What types of rooms/suites do you offer?

- 1 Suite with a living room, balcony with lounge seating
- 1 Junior suite with a living room with two balconies - 14 Deluxe rooms

- 3 Superior rooms

### Can you describe the process for handling reservations and

- Walk-ins
- Phone calls
- Email - O.T.As

- check-ins?
- - Films are scheduled from 11:00 AM-

manage ticket sales?

10:00 PM (weekdays) and 10:00 AM-10:00 PM (weekends).

Tickets can be bought online from our website www.ebonylifecinemas. com and Nairabox.com, or from the box office in the foyer.

### What measures are in place to ensure a high-quality viewing experience [e.g., sound, projec-

- Digital Projectors: We are a modern cinema with 4K highresolution digital projectors, which provide sharp, clear images.
- Laser Projection: Laser projectors offer brighter images with better colour accuracy and contrast than traditional bulb projectors.
- Regular Maintenance: Projectors are regularly calibrated and maintained to ensure consistent picture quality.
- Advanced Surround Sound: Our cinema has advanced surround sound systems like Dolby Atmos. and 7.1 surround, which provide immersive audio experiences, allowing viewers to hear sound from all directions.

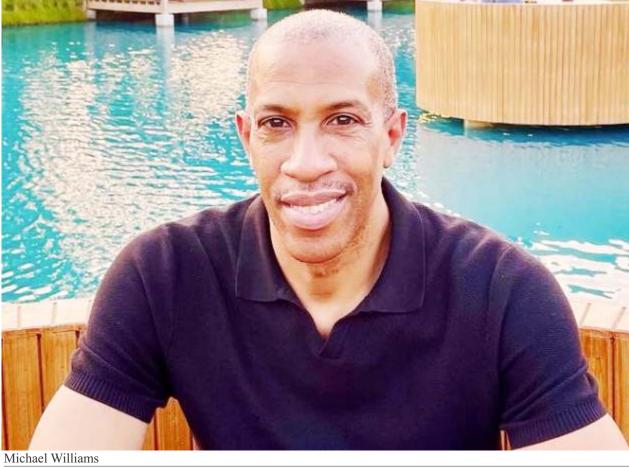
### How do you handle customer feedback and complaints related to cinema operations?

- In-Person: Customers can approach the team members, supervisors or the manager to express concerns or give feedback during their visit.
- Feedback QR: Customers fill out a feedback form to review and rate us. Feedback is collected through the cinema's social media pages and via Google reviews.
- Cinema Hotline: Guests call our cinema line to make inquiries, make suggestions or complaints.

P.S. We train cinema staff to handle complaints professionally, focusing on empathy, active listening, and problem-solving using the LAST

### What partnerships or promotions or local businesses?

- We partner with film distributors to offer exclusive pre-screenings or advance screenings of highly What services and amenities are anticipated movies, attracting fans offered in the lounge? who want to see the film before the general release.
- directors, cast appearances, or EbonyLife Place



**INTERVIEW** 

themed parties related to a specific

film or franchise.

Promotional Merchandise: Distributors provide promotional items (e.g. standees, posters, tabletops, figurines, media walls, T-shirts, etc.) for in-cinema promotions. However, we give What types of events or activities away some merchandise to our are hosted in the lounge? guests as part of promotions.

Cross-Promotions: We use our restaurants and the hotel to offer joint promotions.

Digital and Social Media Campaigns: Running social media campaigns and posting on all our social media platforms

We appear regularly on radio programmes to promote films.

### **LOUNGE MANAGEMENT**

### Describe the ambience and design of your lounge area?

We have beautifully curated meeting rooms, with stunning original art. The rooms offer a breathtaking view of the Atlantic Ocean during business do you have with film distributors meetings, high-level conferences, presentations, seminars, training, or - Daily or weekly physical stock casual gatherings

The private and secure meeting rooms have comfortable seating and a swift We also collaborate with produc- Wi-Fi connection. The rooms have a ers for special events like meet & capacity of 20–25 people and access greets, Q&A sessions with to three different restaurants in

### How do you manage staffing and customer service in the lounge? We have stationed staff for all outlets,

and they are all trained in customer

conference presentations, seminars, able environment? trainings, birthdays, bridal showers or casual gatherings

### **How do you manage inventory and** – Background music supplies for the lounge?

- An inventory management system Pleasant scent and air quality tracks all items. This helps in - Temperature control monitoring stock levels.
- like alcoholic beverages, nonconsumables (napkins, straws, etc.) to make tracking and managing easier.
- Minimum stock levels are established for each item to avoid running out of essential items.
- counts are done to ensure the inventory system matches the actual stock on hand.
- FIFO is used to prevent wastage due to expiration.
- The sales report is used to track which items are selling quickly and which aren't. This helps in adjusting stock levels to avoid over-ordering

- Maintain good relationships with suppliers and regularly audit deliveries to ensure we get what we ordered in the right quantities.
- Historical data helps to forecast demand, especially for events or peak periods.

### What strategies do you use to Business meetings, high-level maintain a welcoming and comfort-

- Warm and friendly staff members
- Comfortable seating and layout
- Ambient lighting
- A clean and tidy environment

### - Inventory is divided into categories How do you gather and respond to guest feedback across all areas alcoholic drinks, snacks, and [accommodation, cinema, lounge]?

- In-Person Feedback: Staff members have been trained to ask guests about their experience directly during their stay or visit.
- We send guests follow-up surveys via email after their stay or visit using Google Forms or TripAdvisor links
- We gather reviews on social media platforms and online review sites, where guests share their experiences publicly.
- We encourage specific feedback by including specific questions in surveys and asking open-ended questions
- We use data analytics to track

patterns or recurring issues and respond to feedback promptly. Responses can be public or private

- For negative feedback/suggestions. guests are informed of the steps taken to improve the situation and we offer compensation
- To encourage guests to leave feedback, we offer small incentives like discounts, free drink vouchers for the lounge, or a chance to win a free stay or movie tickets.

### What loyalty or rewards programs do you offer, and how effective have they been?

We have SureGift cards, and they have been effective. However, we are still searching for better loyalty systems that align with our resort's

### Can you describe any recent initiatives to enhance the guest experience?

- Personalised services
- Cross-selling within the resort

integrated popular streaming platforms (like Netflix) into the inroom entertainment systems, allowing guests to log in and enjoy personalised content during their

cinema has invested in premium seating with reclining chairs, more immersive sound systems and a larger range of concession items to create a luxury experience

- In-Room Spa services
- Hosting pop-up events, such as art installations, to enhance the overall atmosphere and provide a distinctive guest experience.
- Real-time messaging using apps like WhatsApp to give quick Cinema responses to guest inquiries or requests, creating a seamless and responsive communication - Revenue per guest channel.

### How do you handle guest complaints and resolve issues Restaurant: promptly?

- We listen to the guests
- Understand the issues
- Promptly respond and figure F&B cost out a way to fix the issues
- We contact guests to inform them of the steps we have taken to resolve the issue and offer a - Operating Costs compensation, if needed.

part of the facility? Hotel:

- Occupancy rate
- Average Daily Rate (ADR)
- Revenue Per Available Room

- Hold regular interdepartmental
- Box office and retail sales

stays can indicate higher guest

- Number of guests

- Online Review Ratings

satisfaction and value.

Cancellation rate

- Spend per guest
- Comscore (cinema box office data for west Africa)

- Number of guests
- Net sales figure
- Average spend per guest
- Overall Facility
- Employee Satisfaction and Turnover
- Social Media Engagement

### OPERATIONAL EFFICIENCY How do you ensure effective What are the key performance communication and coordination indicators [KPIs] you track for each between accommodation, cinema, and lounge staff?

- A dedicated internal messaging system (WhatsApp) where all departments can communicate in real-time. This helps in sharing

- meetings to discuss operational updates, upcoming events, and any issues that need addressing. Daily or weekly briefings help keep everyone informed and aligned.
- Cross-departmental planning: Events involve multiple departments, and everyone is prepared and aware of their roles.
- SOPs show clear procedures for common scenarios that involve multiple departments, such as guest requests for special - Inventory management amenities, coordinating large groups, or handling complaints.
- A shared calendar (Google Calendar) is used for event scheduling.
- Team-building activities bring staff from different departments together to build rapport and improve collaboration.
- Staff recognition and rewards: Recognising and rewarding teams or individuals who excel, to encourage personal development

### What software or technology

### reservations, scheduling, and other operations?

- Opera (hotel)
- Micros (restaurants)
- Google Calendar (events)
- Reach (Cinema)

### How do you manage and control operational costs?

- Budgeting and Forecasting
- Monitoring and analysing expenses
- Regular financial reviews
- Efficient staffing
- Negotiating with suppliers
- Seeking competitive pricing Bulk purchasing
- Energy and resource efficiency
- Implementing cost control policies

### **MARKETING AND PROMOTION**

### What marketing strategies are used to promote the facility and its various offerings?

Personalised Marketing This year, our goal with marketing

at EbonyLife Place is to transition from social media and traditional

